


How to ensure dependability of smart, connected products

Daniel Moul

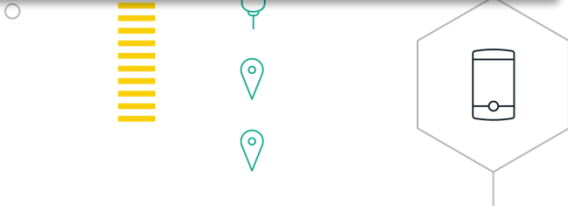
Senior Offering Manager

IBM Watson IoT

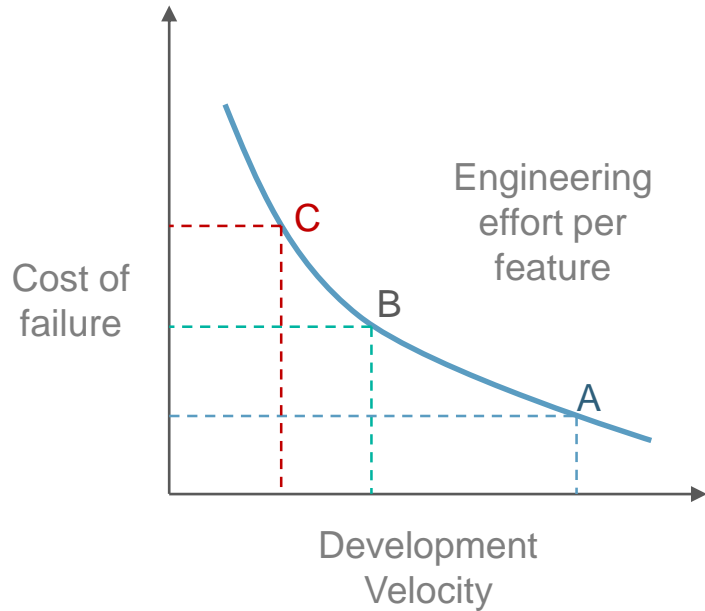
October 2016



Trustworthy IoT (Internet of Things) solutions don't emerge from a development project by accident. In this session we will look at design and development time considerations that, when addressed, can increase the likelihood that your teams will implement dependable connected products and solutions.



How much dependability do you really need?



What kinds of dependability do you really need?

- Availability
- Reliability
- Safety
- Security

Some costs of failure

- Harm to person
- Harm to environment
- Harm to property
- Financial penalties
- Information disclosure
- Loss of customers or revenue
- Harm to reputation
- Cost of clean-up



Some IoT devices emit data
(sensors → telemetry)



Lawsuit claims FitBit devices dangerously underestimate heart rate

Three plaintiffs say FitBits fail during exercise, worthless as heart monitors.

-ARS Technica Jan 6, 2016

TECH MAY 23 2016, 9:42 AM ET

Fitbit Trackers Are 'Highly Inaccurate,' Study Finds

BY KALYEENA MAKORTOFF, CNBC

“... Fitbit devices miscalculated heart rates by up to 20 beats per minute on average during more intensive workouts.”

Some IoT devices do something
(actuators → behavior)



Nest thermostat bug leaves owners without heating

-The Stack Jan 14, 2016



brad_reichard

@brad_reichard

 Follow

I trust nest 2 keep my pipes from freezing @ 2nd home 450 miles from where I live; but nest is offline-hope my pipes don't burst #nest #fail

8:32 PM - 13 Jan 2016 · Washington, DC, United States



What could go wrong with a simple IoT pet feeder?

Dogs and cats left without food for an ENTIRE DAY as remote smart feeder PetNet fails to dispense meals after suffering 'server issues'

- Dogs and cats left hungry for 10 hours after app feeding devices failed
- The PetNet feeder devices, controlled with smartphones, broke down
- It was blamed on a malfunction in the company's computer program
- But customers took to Twitter to express their frustration at the situation

By SAM TONKIN FOR MAILONLINE

PUBLISHED: 03:04 EST, 29 July 2016 | UPDATED: 06:32 EST, 29 July 2016

<http://www.dailymail.co.uk/news/article-3714186/Dogs-cats-left-without-food-remote-smart-feeder-PetNet-fails-dispense-meals-suffering-server-issues.html>



Petnet(io) @Petnetio · Aug 1

An update to our customers regarding the recent server outage:
bit.ly/2auzfhe.



1



1



To our loyal Petnet family,

As you may know, our third-party servers suffered an outage late Wednesday evening, which temporarily disabled the ability to remote feed and edit feeding schedules for about 10 percent of our users. We immediately became aware of the issue and were back up and running in about eight hours. We sincerely apologize for any issues this may have caused.

As pet parents ourselves, we recognize that when it comes to our pets, even one hour is too long to wait when it's time for a feeding. That's why we were already working on a solution to prevent this issue from happening. The fix was ready, but still needed to be tested when this outage occurred. Our engineers were prepared to implement the solution and get your SmartFeeders back online as quickly as possible. Now that this update has been made, our platform is stronger and more reliable than ever. We have two fail-safes in place, making it virtually impossible for this to happen again and ensuring your pets will always be fed...

<http://bit.ly/2auzfhe>

There are many causes of failures, for example ...

Poor design or implementation

Insufficient validation and verification

Software bugs

Security exposures

Hardware or operating environment

Changes implemented incompletely

Poor operational procedures

Bad assumptions

Misunderstandings

Human error

Shortage of experts

Cutting corners

Negligence

Bad actors

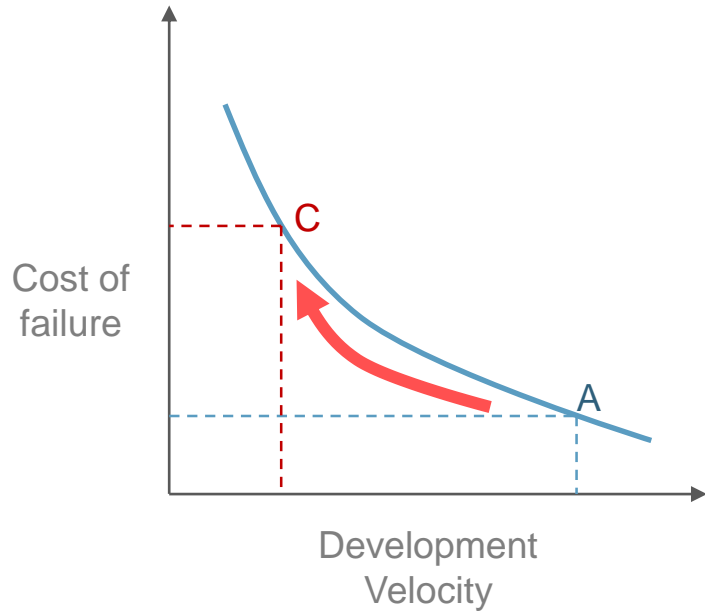
Recommended reading

ACM Forum on Risks to the Public in
Computers and Related Systems
(comp.risks)

Peter G. Neumann, moderator,
chairman ACM Committee on Computers
and Public Policy

<http://www.risks.org>

How much dependability
do you really need?
Perhaps more than you think



Understand your problem domain

Isolated products are a product engineering challenge

Connected products are a system-of-systems engineering challenge

- Many systems in a bigger system
- Many parts and interactions
- Emergent system behavior
- New uncertainties, risks, hazards, and failure modes

Recommended practices and community

Most systems engineers accept the following basic core concepts:

- Understand the whole problem before you try to solve it
- Translate the problem into measurable requirements
- Examine all feasible alternatives before selecting a solution
- Make sure you consider the total system life cycle. The birth to death concept extends to maintenance, replacement and decommission...
- Make sure to test the total system before delivering it.
- ...

-- Brian Marr

<http://www.incose.org/AboutSE/WhatIsSE>

The International Council on Systems Engineering (INCOSE)

INCOSE champions the art, science, discipline, and practice of systems engineering. It provides its individual and corporate members with a wealth of knowledge opportunities:

- An evolving Systems Engineering Body of Knowledge (BKCASE);
- Journals and a practitioner's magazine;
- A library of INCOSE-developed products, best practices, and resources;
- An annual international symposium; regional conferences in the US and in Europe, Africa, and Asia; local chapter programs;
- A Systems Engineering Professional (SEP) Certification program.
- Each of these knowledge opportunities enables our members to meet and network in this dynamic, global community of practitioners, stakeholders, and academicians.

[Join Now](#)

<http://www.incose.org/>

Highly recommended

What the Internet of Things Needs: Systems Engineering

Fri, 04/22/2016 - 9:04am 9 Comments

by Barclay R. Brown, Ph. D., ESEP, Global Solution Executive, IBM Watson Internet of Things, and former Director for the Americas, International Council on Systems Engineering

<http://www.ecnmag.com/blog/2016/04/what-internet-things-needs-systems-engineering>

Some top-down
design



Systems
engineering
for the IoT



Some bottoms-up
evolution

Good business design is the foundation for success

Create a favorable, durable business context

- Business model
- Partners and suppliers
- Organizational capacity



Do good technical design: Take potential failures seriously

Think through what could go wrong

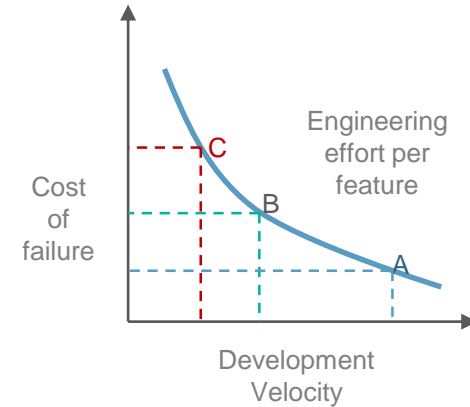
Prioritize and manage your risk

- Technical
- Legal
- Business







Identify and manage risk with failure mode and effects analysis (FMEA)

- What could go wrong?
- How you would know?
- What effects?
- How significant?
- How can you reduce the risk?
- How can you minimize the impact?



Example: part of a solar power system FMEA

In IBM Rational DOORS Next Generation

Item	Failure Mode	KPI	Failure Effects	Severity (FMEA)	Pot
 2673:The system shall send an alert if a low battery voltage (< 2%) is detected. ( Solar Battery System Requirements)	Dead Battery	 2707:Battery Voltage ( Key Performance Indicators)	Excess solar energy not stored	Minor (3)	Bat Ma Mir col env

System requirement

Failure mode

Key performance indicator


Do good technical design: Invent only where necessary


Use frameworks, patterns and other proven building blocks

- In design and construction
- Operational components
- Development practices/processes

Frameworks help with thinking

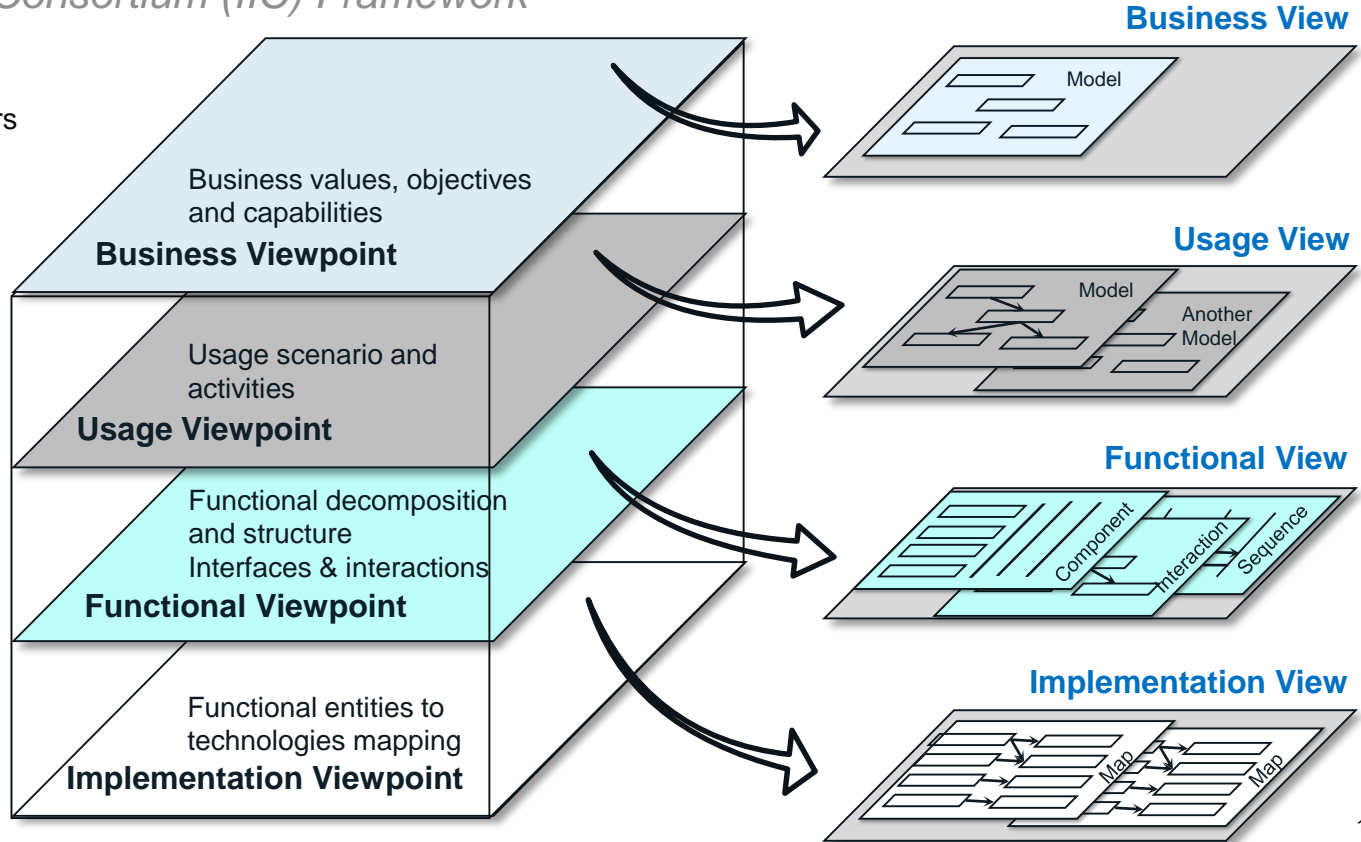
Industrial Internet Consortium (IIC) Framework

 Biz decision makers
 System Engineers
 Product Managers

 System Engineers
 Product Managers
 System Architects

 Architects
 Engineers
 Developers

 Integrators
 Deployment
 Operations



Do good technical design: “design in” essential qualities

- Security
- Resilience
- Performance
- Extensibility

Security risks in a system of Internet of Things

1

Large number of new network endpoints (devices)

2

Mobility and Vulnerability of devices

3

Privacy and Security of data generated (by devices)

4

Compromised devices used to launch attack on IT

5

Compromised IT used to launch attack on devices

6

Compromised Network access points

IBM IoT Security

IoT Security		
DESIGN <i>securely</i>	DEPLOY <i>securely</i>	MANAGE <i>securely</i>
<ul style="list-style-type: none">▪ Design and manufacture securely▪ Harden the devices▪ Ensure integrity in manufacturing and delivery▪ Continuous delivery model <i>(for post deployment updates)</i>▪ Create a trusted maintenance ecosystem	<ul style="list-style-type: none">▪ Operate securely<ul style="list-style-type: none">– Application authentication and security– Device authentication– Network security– Communication security▪ Strong encryption and integrity protection for data	<ul style="list-style-type: none">▪ Audit and analyze usage patterns▪ Detect and Defend with advanced threat detection▪ Strong Intrusion detection systems▪ Create a trusted maintenance ecosystem▪ Maintain an up-to-date security environment

IoT threat models, control points and response processes

The IBM Watson IoT Platform

Employ a highly secure, scalable, and open platform. Start small and grow quickly.

Security and Risk Management

Security Analytics

- Dashboard
- Threat detection

Data Protection

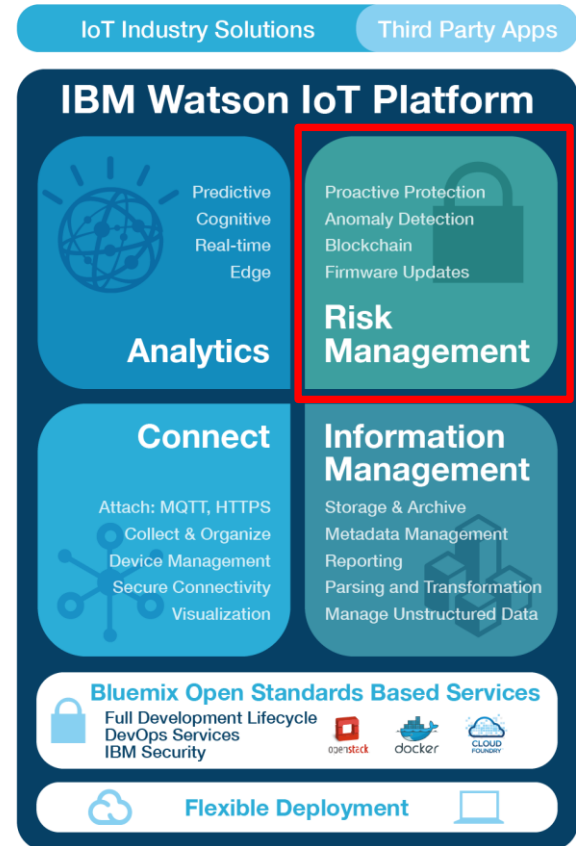
Device Registration

Key/Certificate Management

Firmware Updates

Process Compliance

Testing and Evaluation



Development practices/processes



IBM **Bluemix** Garage Method



Agile principles

★★★★★ (6 Ratings)



Just enough architecture

★★★★★ (0 Ratings)



Kanban and Scaled Agile
Framework (SAFe)

★★★★★ (3 Ratings)



Continuous delivery and
iterative development for
Internet of Things projects



Test-driven development

★★★★★ (4 Ratings)

<https://ibm.com/devops/method/>

IBM Watson IoT solutions for continuous engineering



Systems engineering

Architect, design and deliver complex, software-intensive connected products and systems.



Application software development

Adopt a DevOps approach to become more agile and accelerate time to value in software delivery while reducing operational costs.

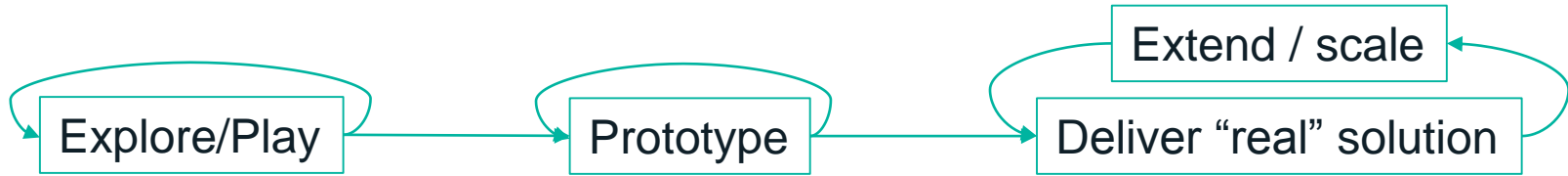


Embedded software development

Agile methods to meet customer requirements, model and test software architectures and designs and deliver high quality code.

<https://www.ibm.com/internet-of-things/iot-solutions/product-development/>

Where are you on the journey?



- Discover

- Explore

- Learn

- Propose

- Prove

- Learn

- Plan / Design

- Develop / Deliver

- Prove

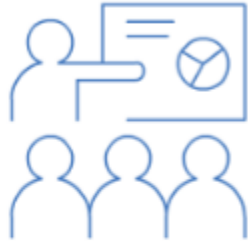
- Learn

- Improve

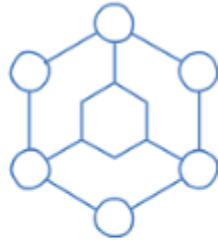
Less talking, More doing

Get started today

www.ibm.com/iot



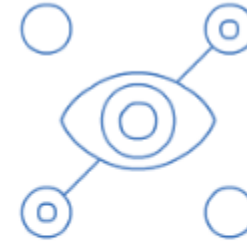
Collaborate with IBM
experts



Take advantage of
our hands-on
industry labs



Partner with your
colleagues for
innovation



See IoT in action in
our Client Experience
Center

Explore Watson IoT Platform with easy demos
and free trial ibm.biz/try_iot

Sit in on a weekly IoT Webinar
ibm.com/internet-of-things/iot-news.html

Learn more about continuous engineering
www.ibm.com/continuousengineering

Thank You



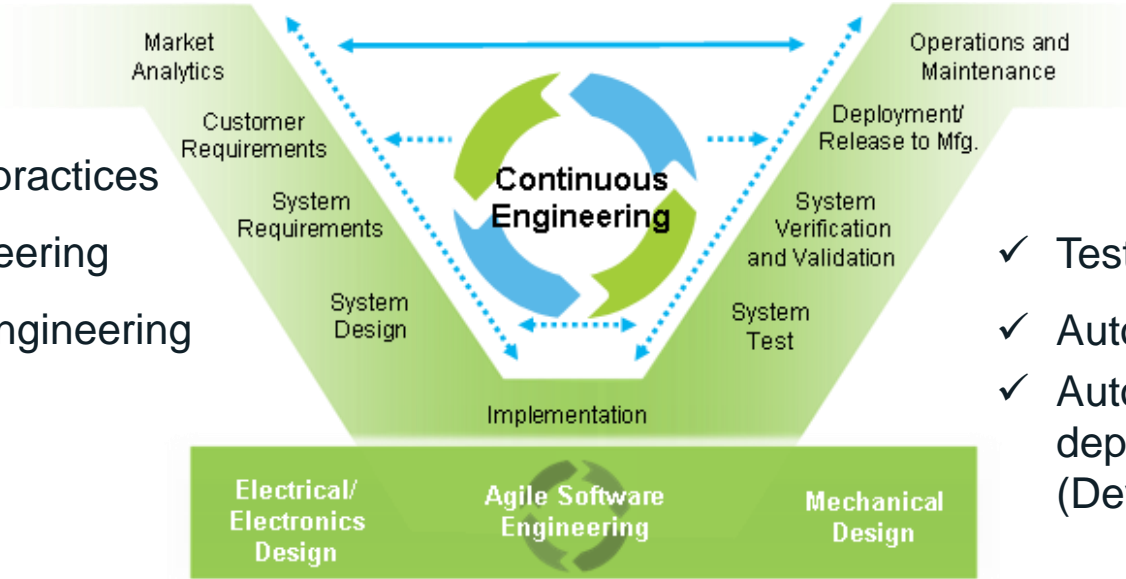
Useful Links

- **IBM Watson IoT Platform**
 - <https://www.ibm.com/iot>
- **IBM IoT Security Point of View**
 - <http://ibm.co/IoTSecurity>
 - <http://ibm.co/1KZRgIR>
- **IBM Bluemix**
 - <https://www.bluemix.net/>
- **IBM SoftLayer**
 - <http://www.softlayer.com/>
- **IBM Cloud Technologies**
 - <http://www.ibm.com/cloud-computing/us/en/>
- **IBM Analytics**
 - <http://www.ibm.com/analytics/us/en/>
- **IBM MobileFirst**
 - <http://www.ibm.com/mobilefirst/us/en/>
- **IBM Social Business**
 - <http://www.ibm.com/social-business/us/en/>
- **IBM Security**
 - <http://www.ibm.com/security/>



- **IBM Asset Management**
 - <https://www.ibm.com/serviceengage.com/asset-management/learn>
- **IBM Continuous Engineering**
 - <https://www.ibm.com/internet-of-things/iot-solutions/product-development/>
- **IBM DevOps Services**
 - <http://hub.jazz.net>
- **IBM IoT on Twitter**
 - <http://twitter.com/IBMIoT>
 - @IBMIoT
- **IBM IoT Blog**
 - <http://ibminternetofthings.tumblr.com>
- **IBM Big Data Hub Blog**
 - <http://ibmbigdatahub.com>
- **IBM developerWorks Recipes**
 - <http://developer.ibm.com/recipes>

IBM IoT Continuous Engineering



- ✓ Requirements practices
- ✓ Systems engineering
- ✓ Model-based engineering
- ✓ Simulation

- ✓ Test Management
- ✓ Automated testing
- ✓ Automated build and deployment pipeline (DevOps)

- ✓ Change management
- ✓ Version and configuration management

- ✓ Iterative / agile / lean practices
- ✓ Automated reporting and doc generation
- ✓ Regulatory compliance

IoT security whitepaper

IBM Analytics

Thought Leadership White Paper

IBM POINT OF VIEW: INTERNET OF THINGS SECURITY

The connectivity of “things” presents an exciting environment for innovation and opportunity, but also a broad set of security challenges and threats.

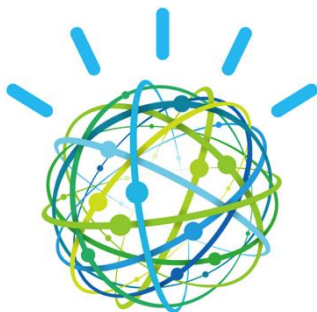
Get the [whitepaper](#)

Uniquely IBM



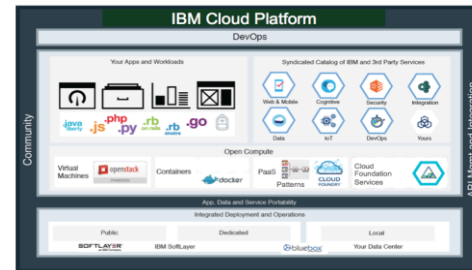
Integrate enterprise, device, and 3rd party data

Combining weather data with traditional business data and rich data from an unprecedented number of Internet of Things (IoT) enabled systems and devices will fundamentally transform enterprise decision-making.



Out think the competition with Watson

Gain competitive advantage with Cognitive and Advanced Analytics services, such as natural language processing, machine learning, textual analytics, and video/image analytics.



IBM Bluemix environment for IoT development

Composable services development, runtime and operations for your IoT apps, running on IBM SoftLayer global cloud

IBM