Drinking Our Own Champagne: Rational Requirement Composer RDM-1202A

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RDM Product Delivery Team IBM Rational Software



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Purpose

- This session will show how the Rational Requirements Composer development team used the Collaborative Application Lifecycle Management jazz products to specify, analyze, design and implement a key feature of RRC version 2, and how we are using that feature in developing the next version. It will focus on use of RRC itself and include a discussion of benefits to the team.
- Plus (we hope)
 - Give you a vision of how IBM Rational® Requirements Composer (RRC) can improve team performance and project outcomes
 - Show you a "real" usage model that is improving the product
 - Rational "Drinking our own Champagne!" Campaign
 - Get you thinking about how you and your teams can benefit from RRC



The usual disclaimer

- This presentation refers to features under development
- Plans are based on best information available and may change in the future
- Don't make purchase decisions based on features not currently in generally available releases.



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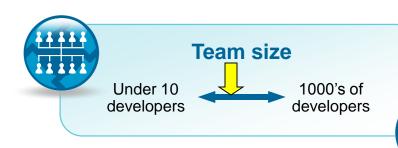


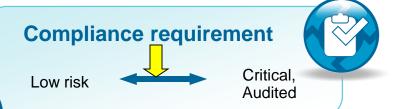
Some Familiar Situations... we face them too !!





IBM agility@scale[™] – our team self-assessment







Geographical distribution





Agile

Delivery

Domain Complexity





Enterprise discipline

Project focus



Organization distribution (outsourcing partnerships)

Collaborative ~ Contractual



Organizational complexity

Flexible Rigid

Technical complexity

Heterogeneous, Homogenous Legacy



RRC Development Team for V2

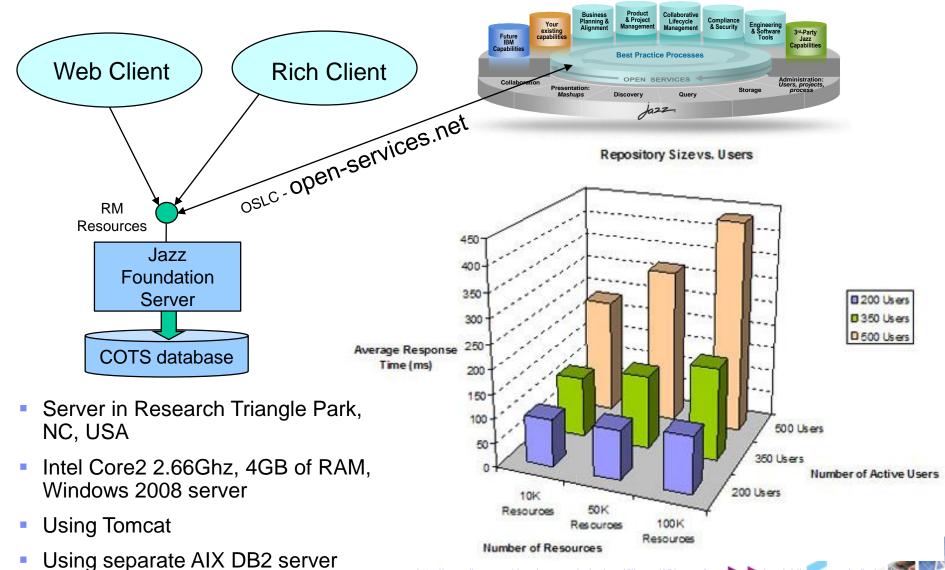


United Kingdom

Stakeholders



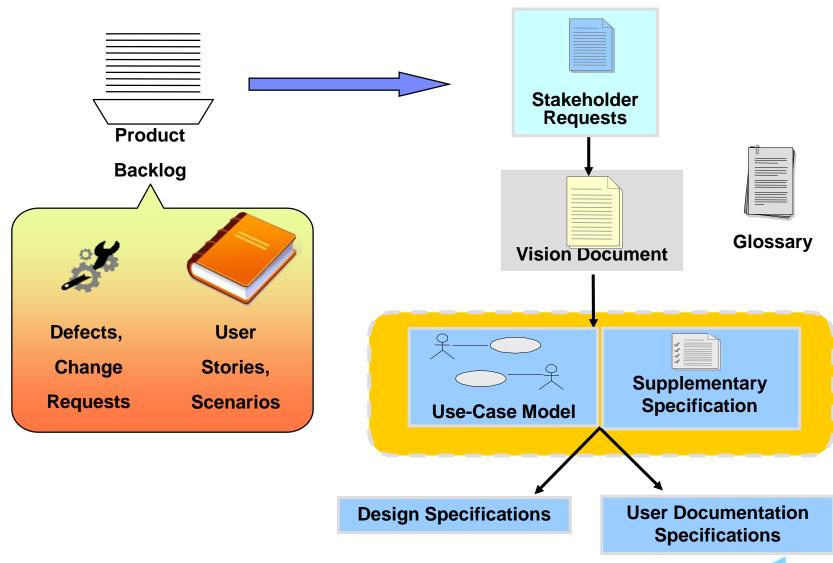
Our Architecture



http://www.ibm.com/developerworks/rational/library/10/rrcperformanceandscalablitydestresul

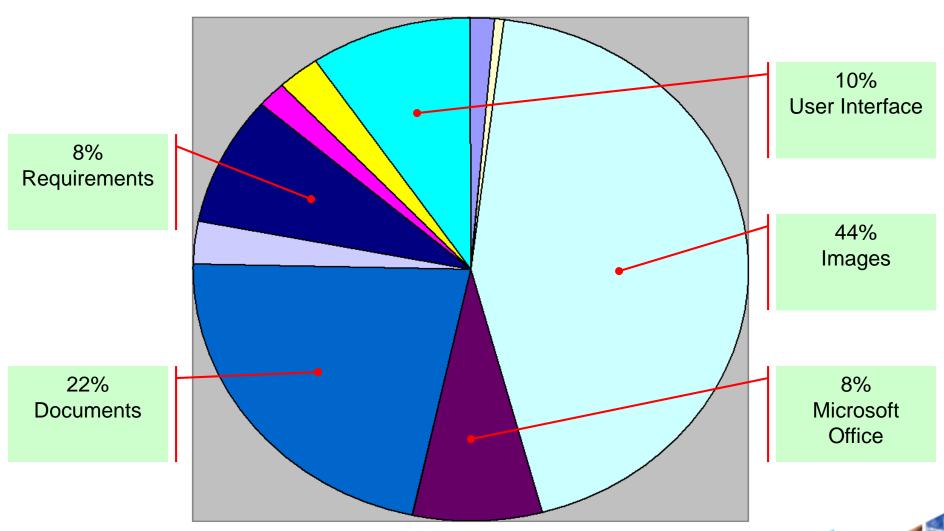


Our Artifacts





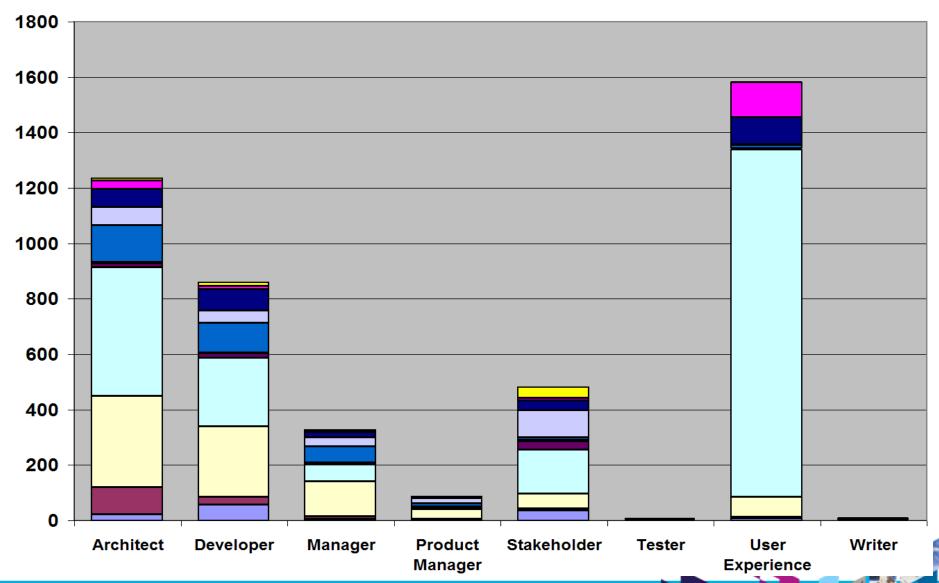
What percentage of Artifacts have been created





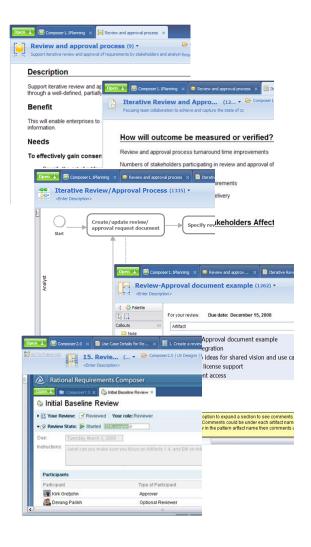
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The whole team writes requirements





Drinking Our Own Champagne

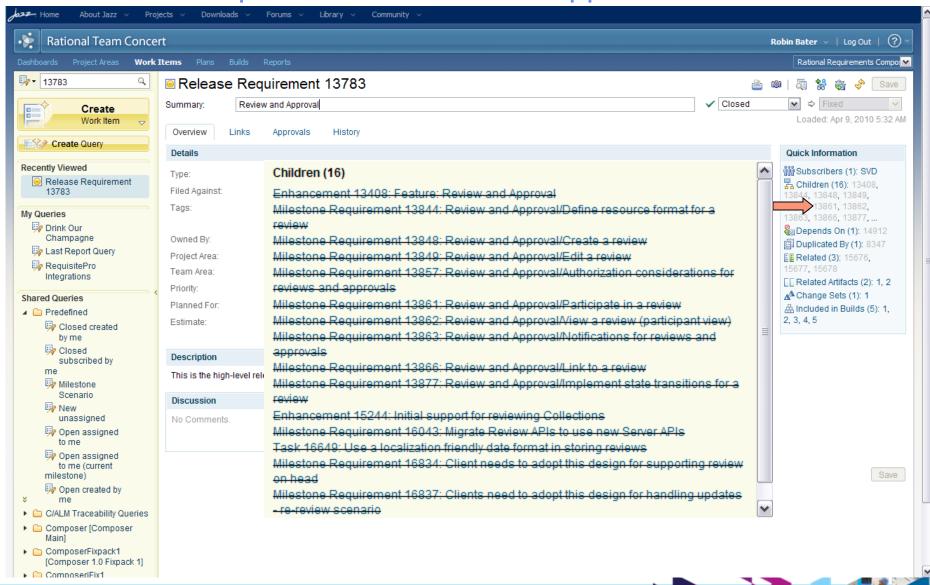


Evolution of the RRC V2 Review and Approval feature

- Stakeholder describes the feature
- Product manager then describes the business scenario and related requirements
- Architect defines the workflow
- User Interface designers then developed mockups
 - increasingly realistic versions
 - identified "how it's really going to work
- Development team developed incremental solutions
- User Interface designers used milestone "drivers" to obtain feedback from the stakeholders

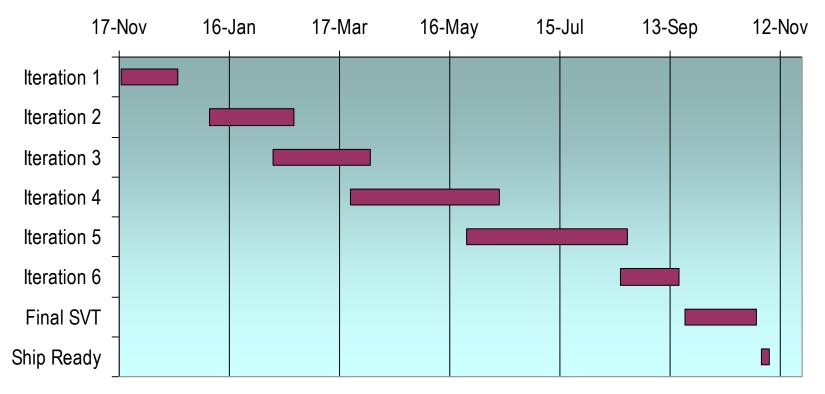


Release V2 Requirement - Review & Approval





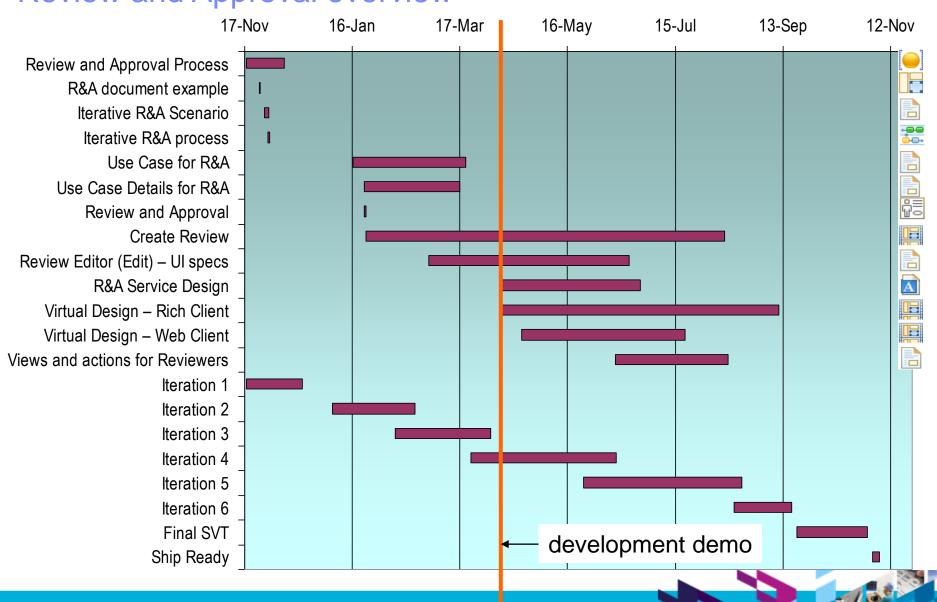
Iterations



- Milestone overlap: planning for the next iteration begins during SVT
- Duration varies
- Each milestone includes Planning, Requirements, Design and Test
- Each milestone is consumable

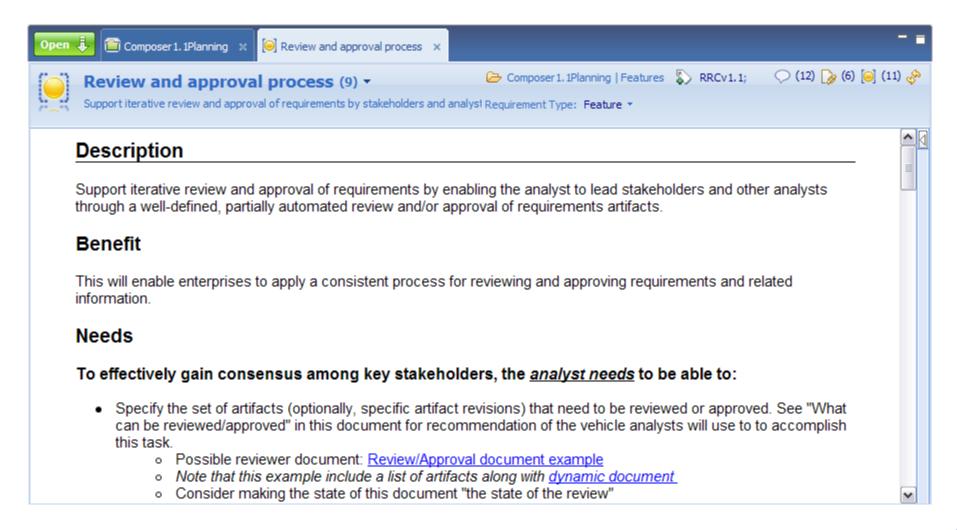


Review and Approval overview



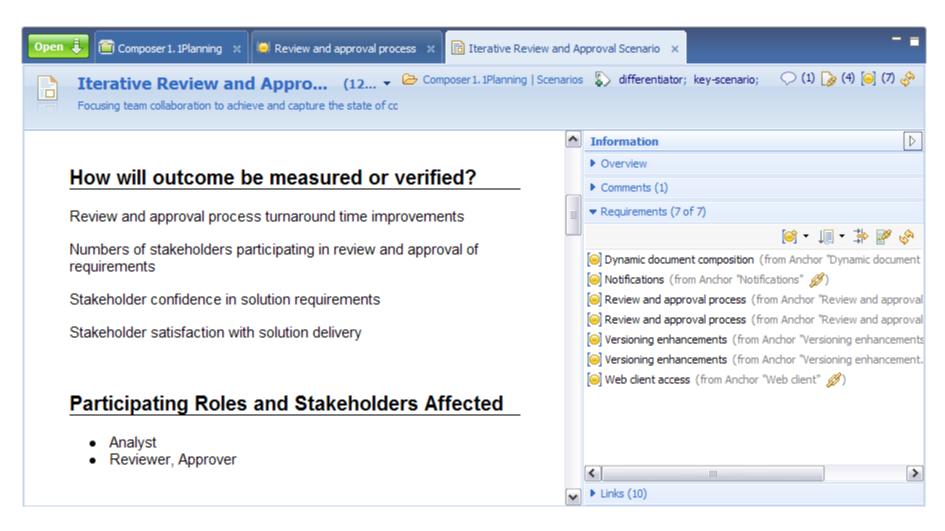


Feature Requirement – Stakeholder – 59 revisions



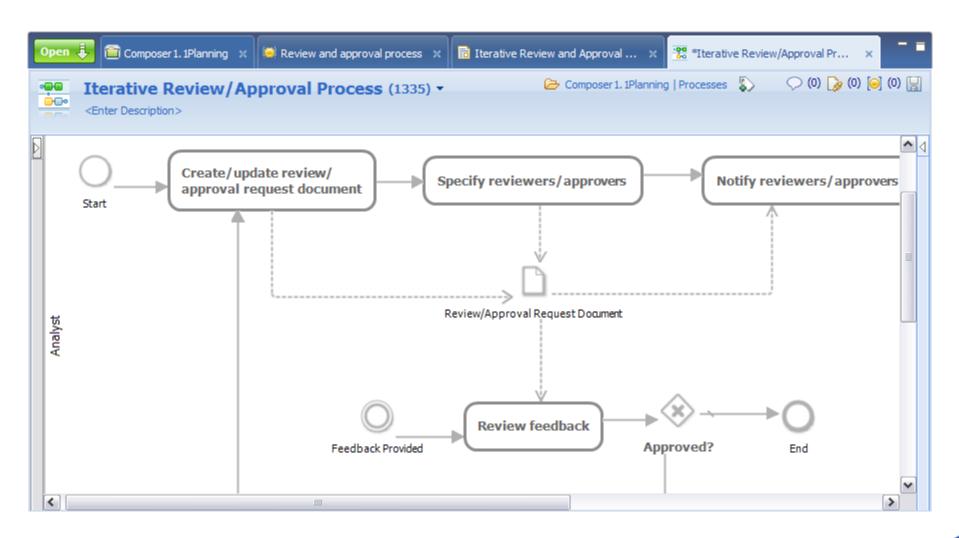


Scenario Document – Product Manager – 18 Revisions



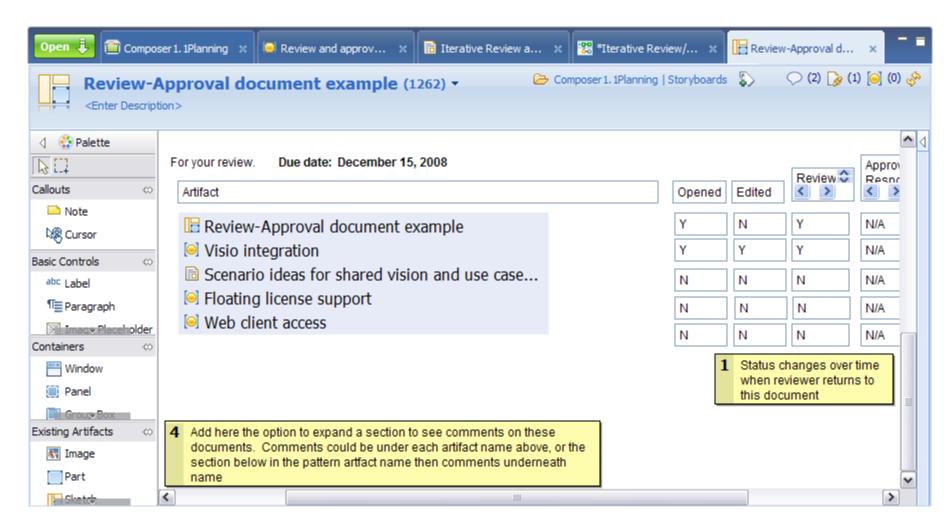


Process Sketch – Architect – 6 Revisions



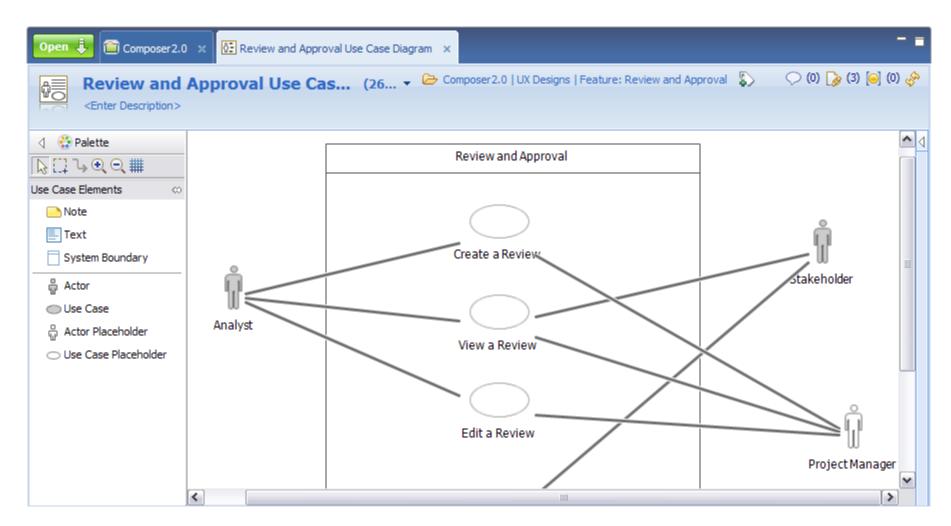


User interface example – Stakeholder – 5 Revisions



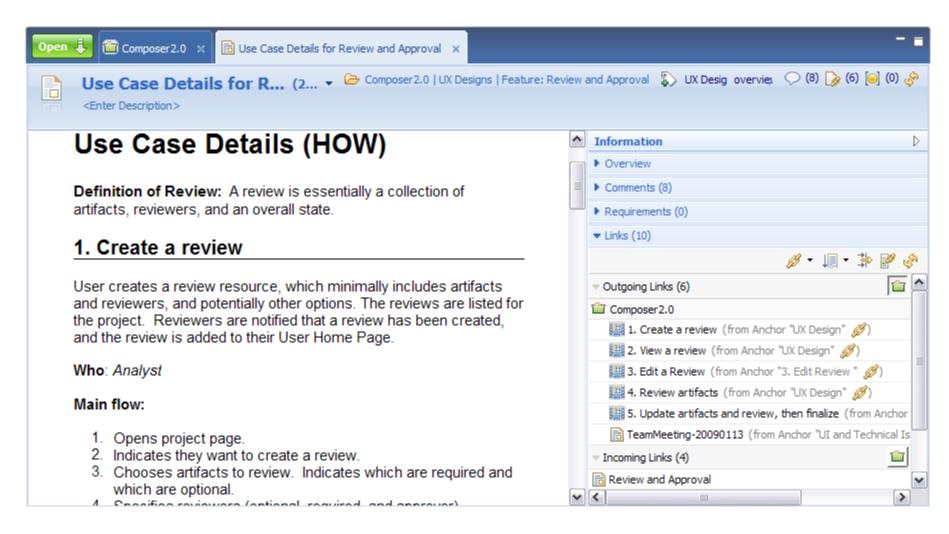


Use Case Diagram – Developer – 4 Revisions



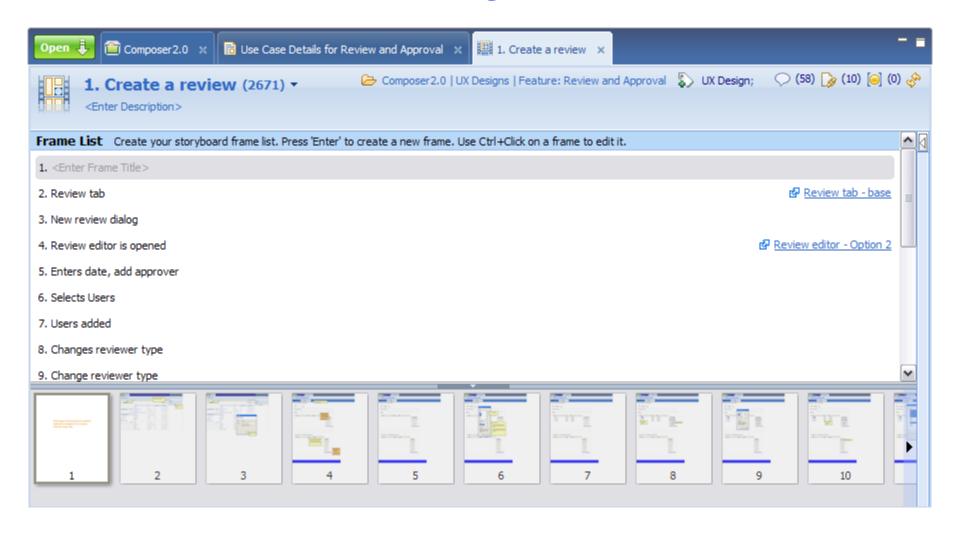


Use Case – Developer – 46 Revisions

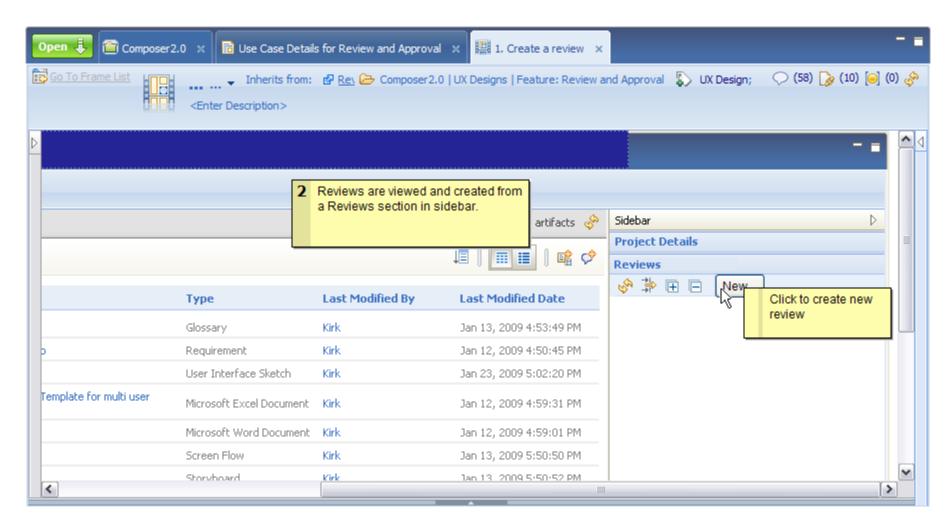




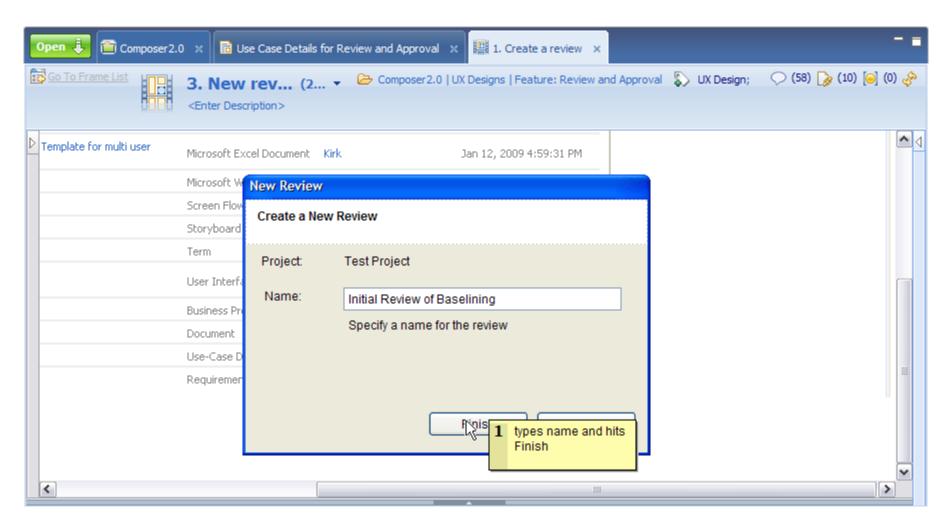
Frame List – User Interface Designer – 81 Revisions



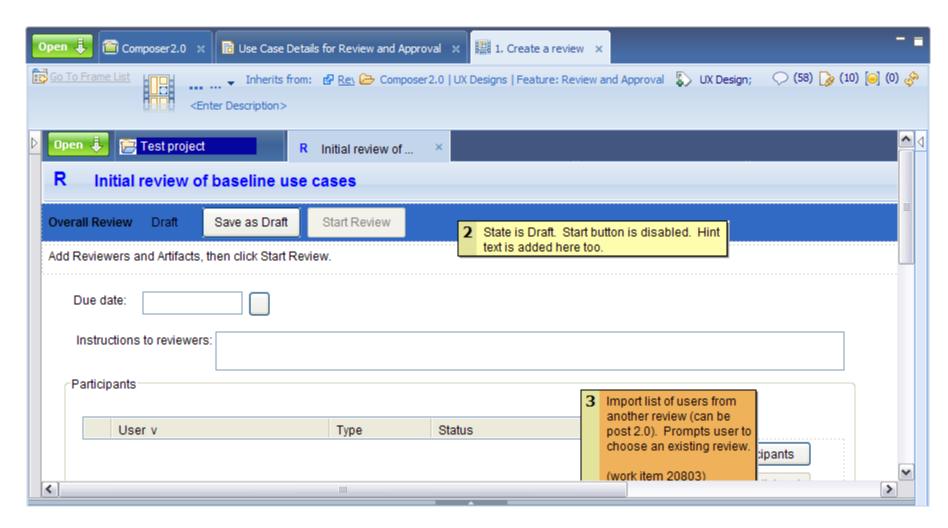




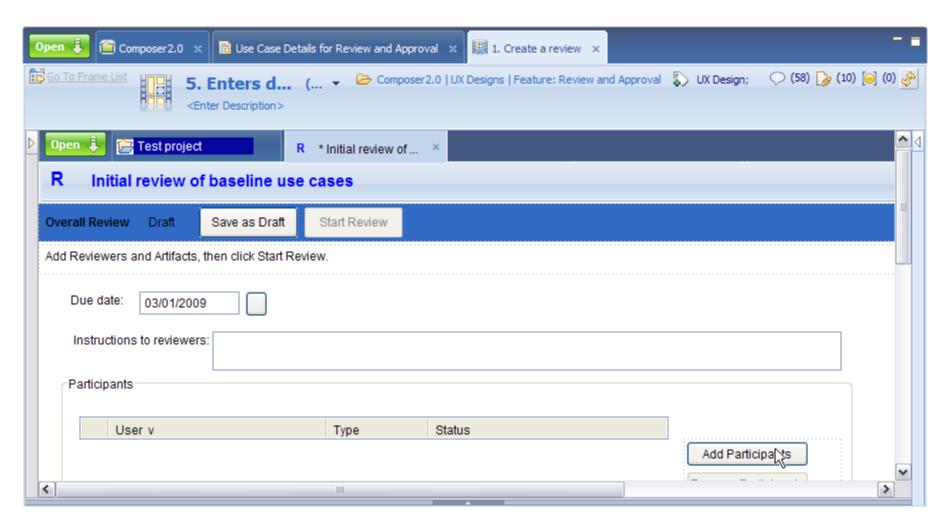




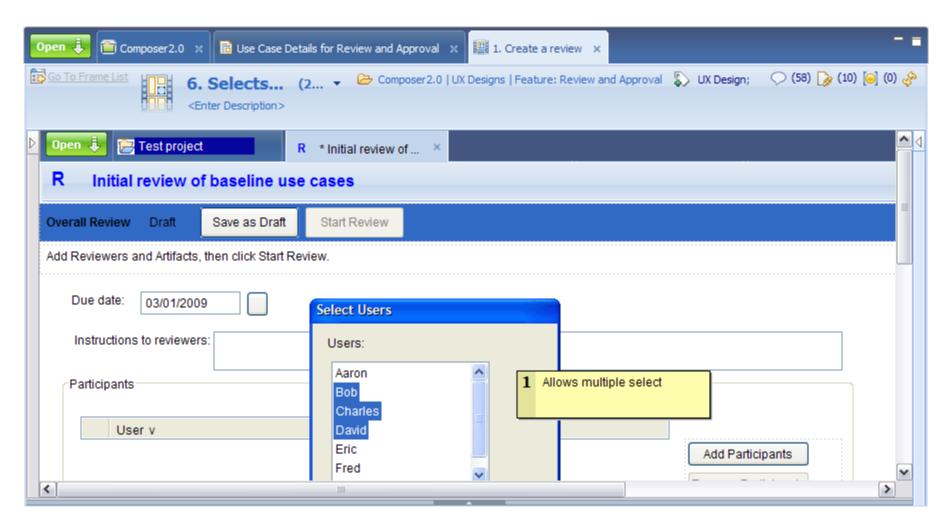




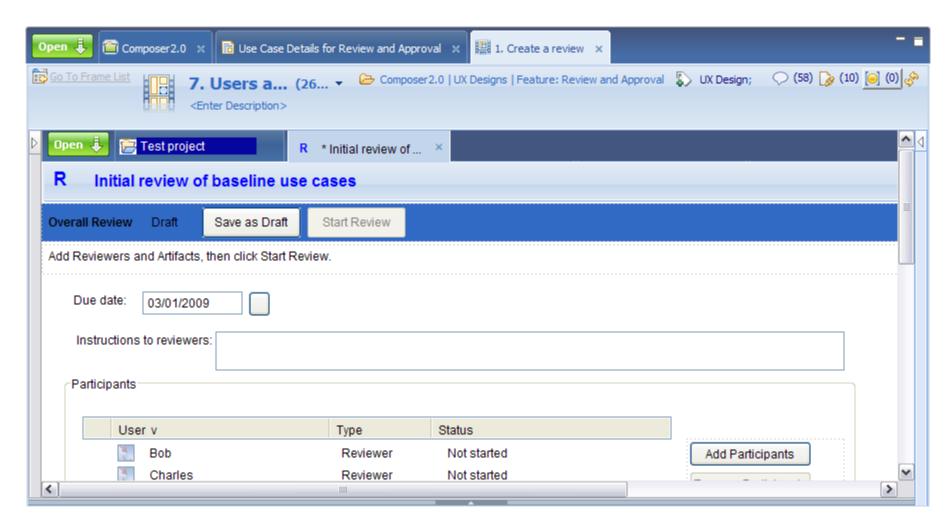




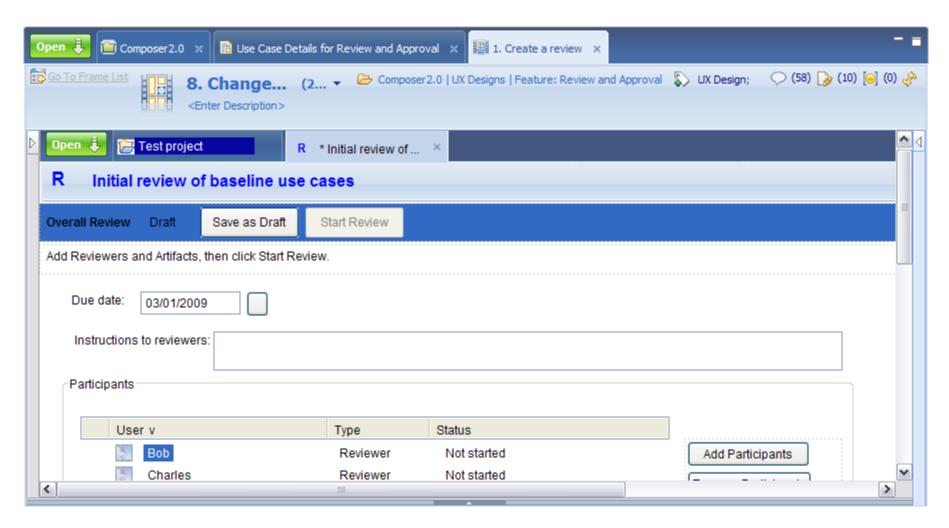




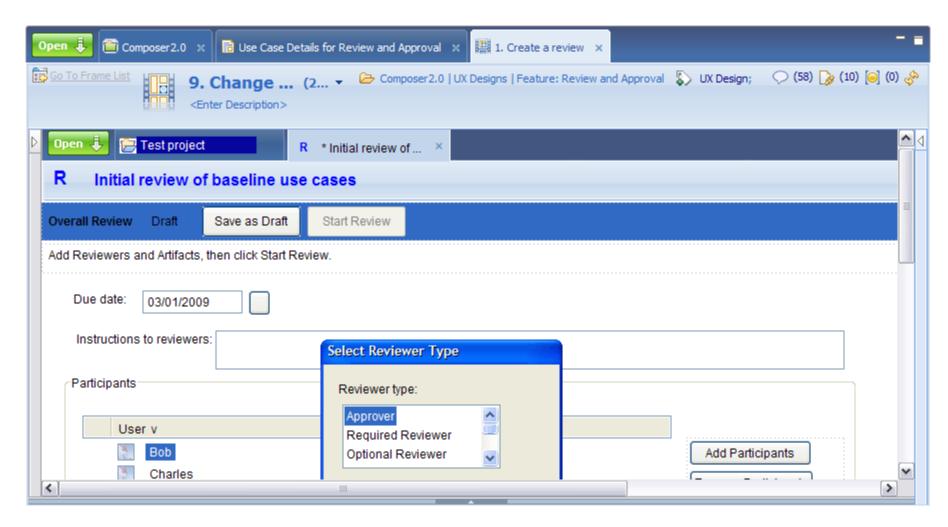




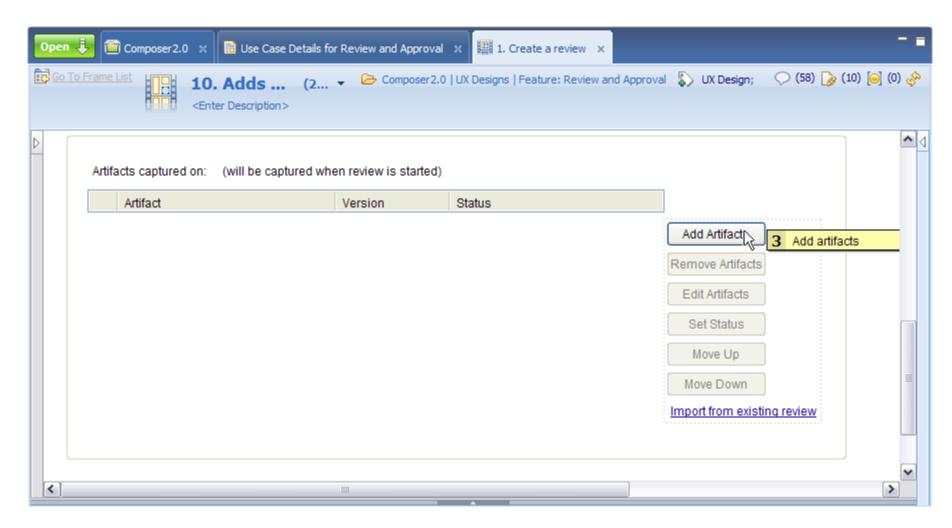




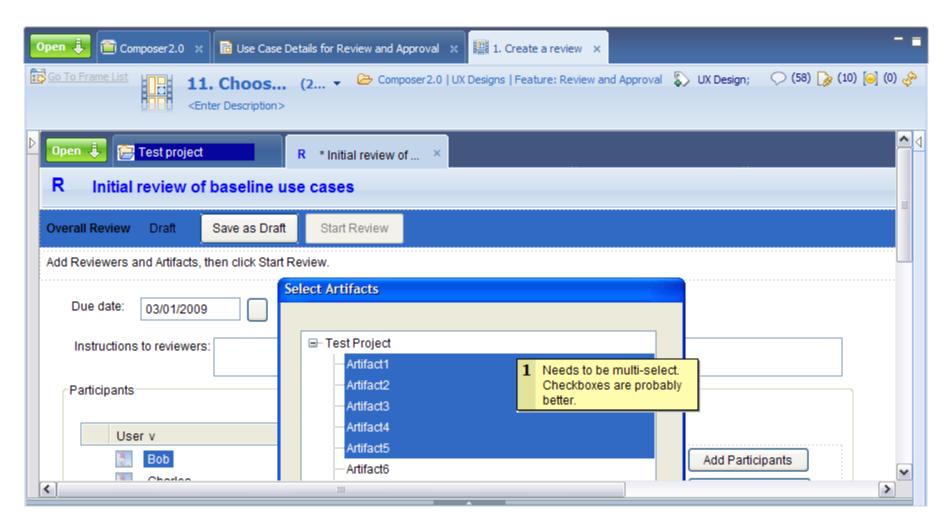






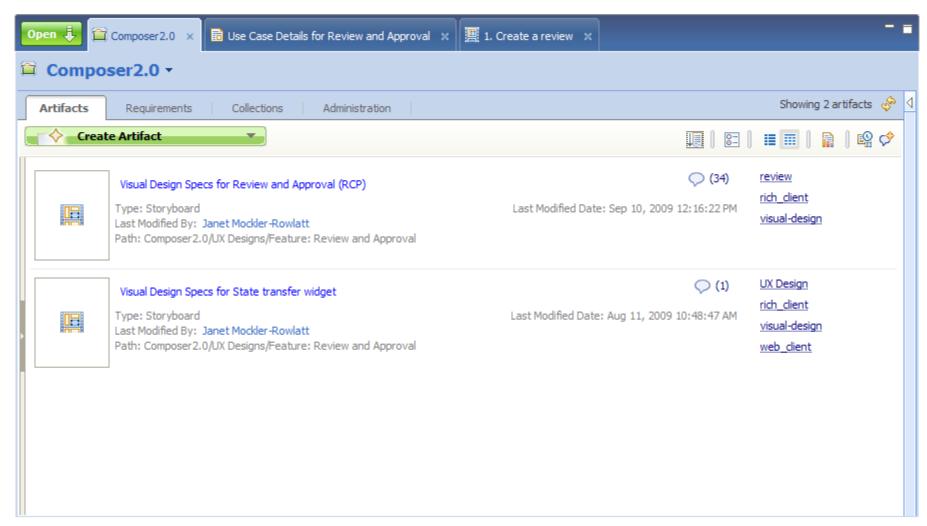






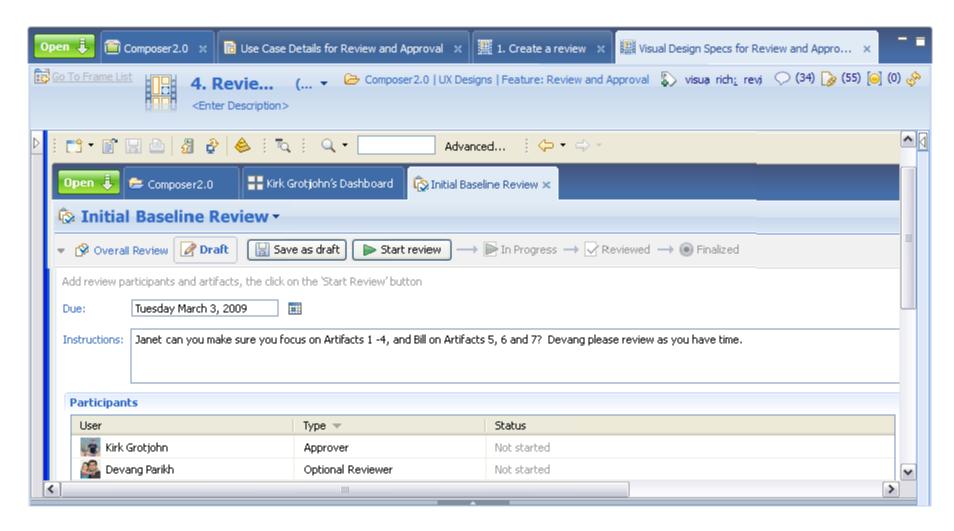


Visual Design – User Interface Designer



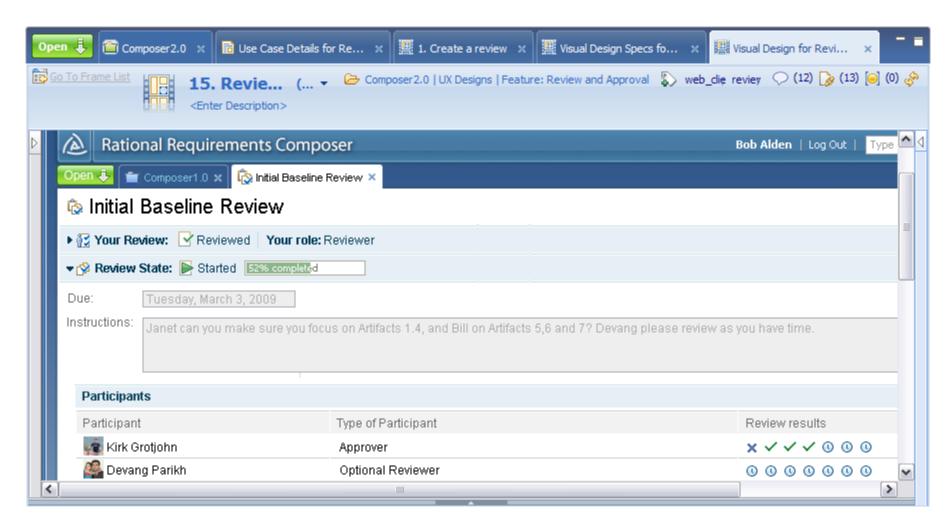


Rich Client – User Interface Designer – 19 Revisions





Web Client – User Interface Designer – 8 Revisions



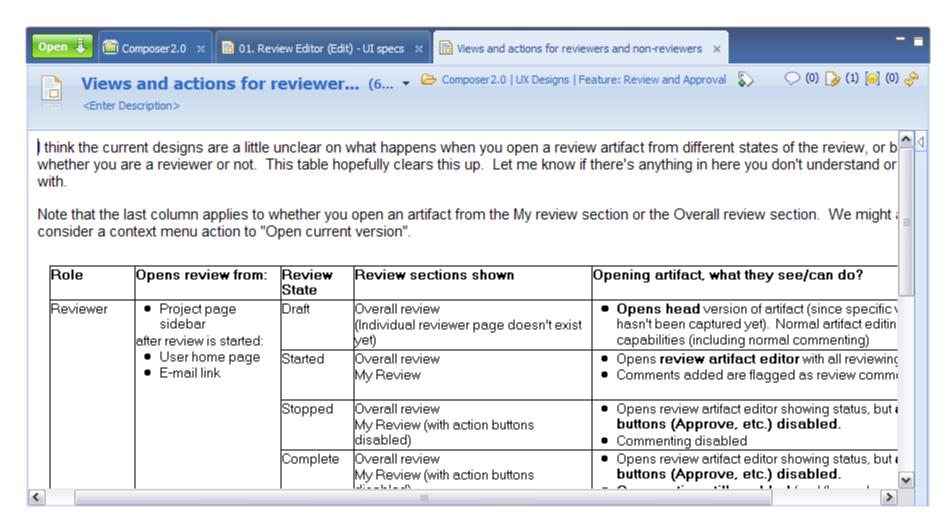


Document – User Interface Designer – 52 Revisions



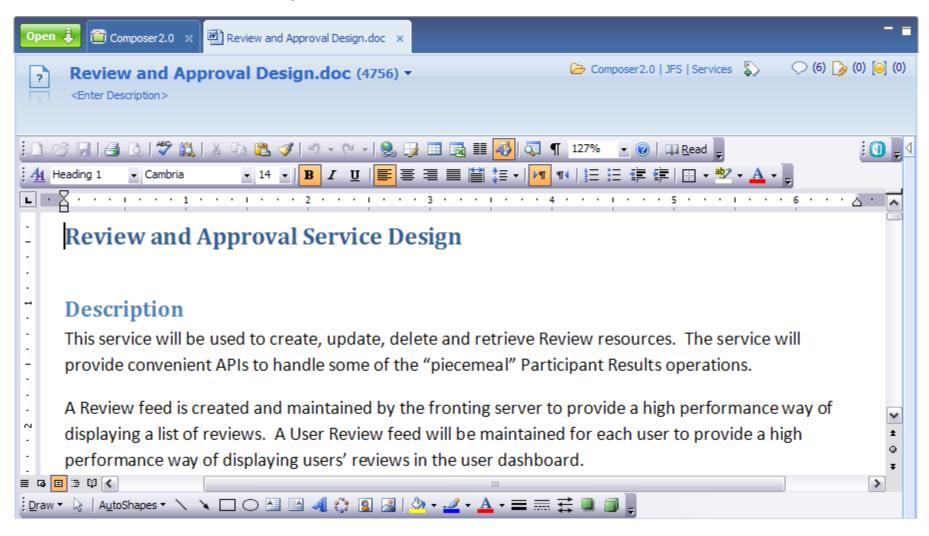


Document – User Interface Designer – 19 Revisions



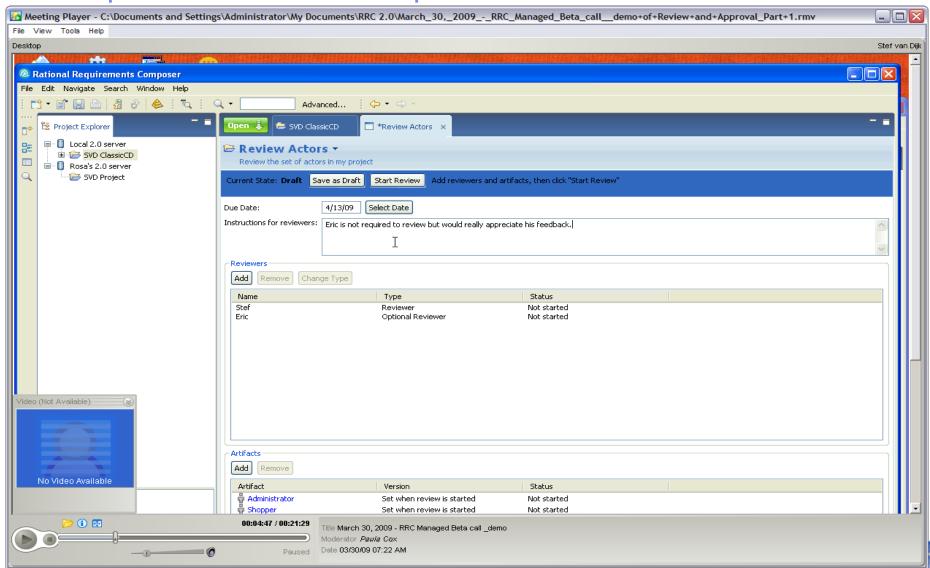


Document – Developer – 2 Revisions



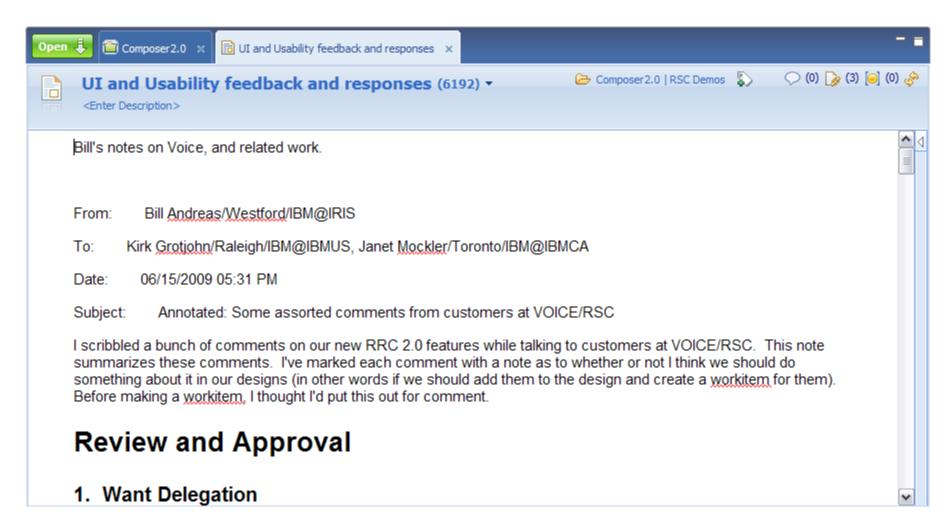


Development demo - Developer



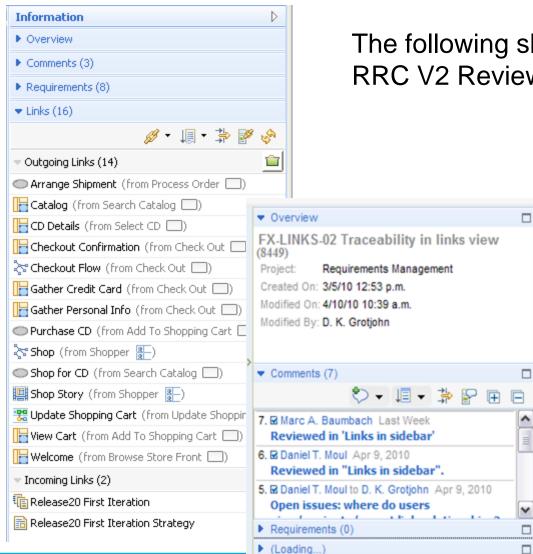


Usability feedback – User Interface Designer





Drinking Our Own Champagne

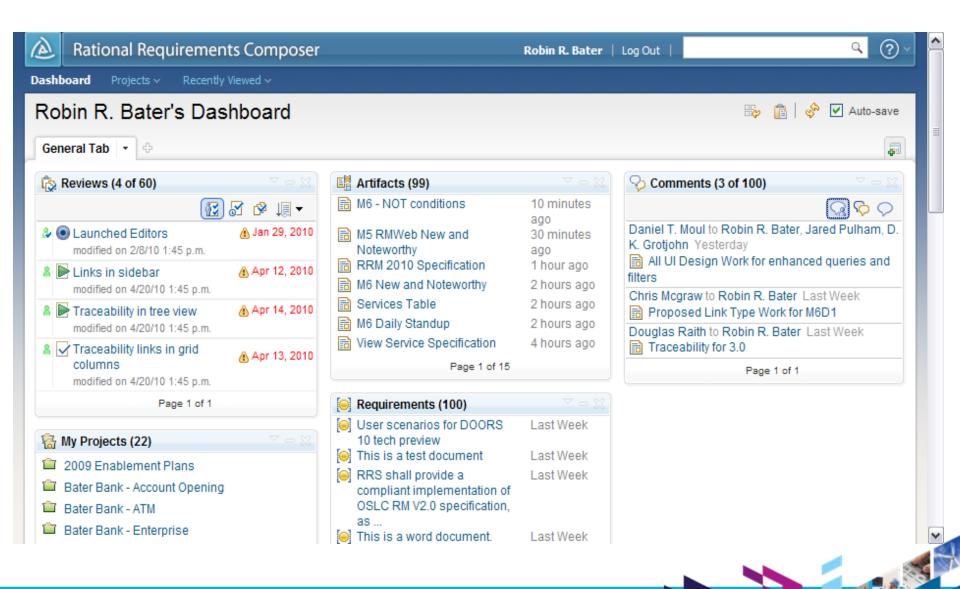


The following slides show the *use* of the RRC V2 Review and Approval feature

> Case Study: Improvements to the Links sidebar

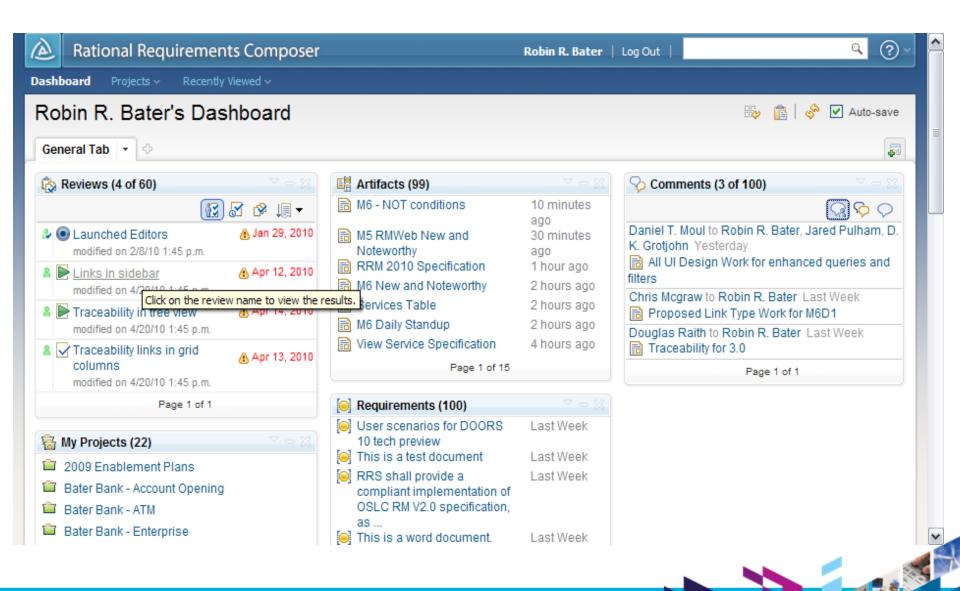


Dashboard



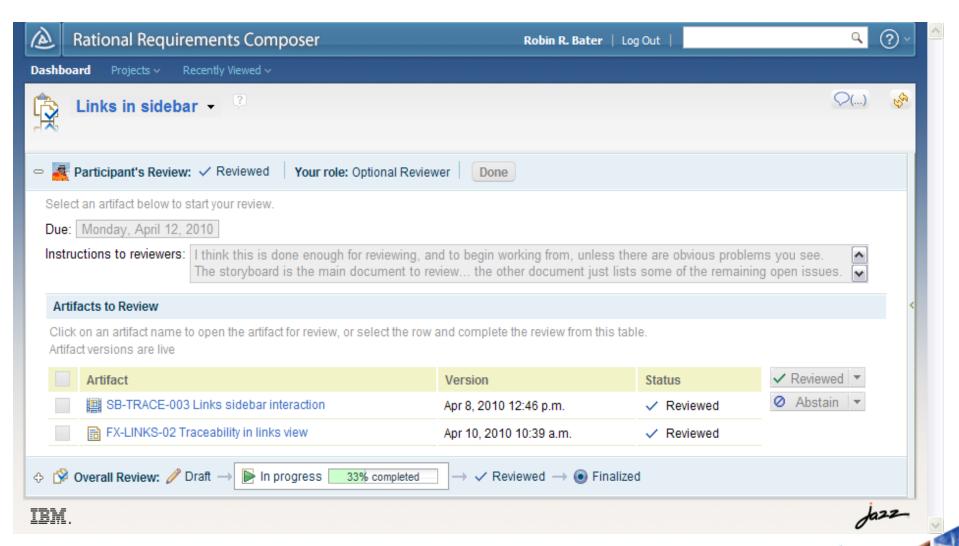


Dashboard



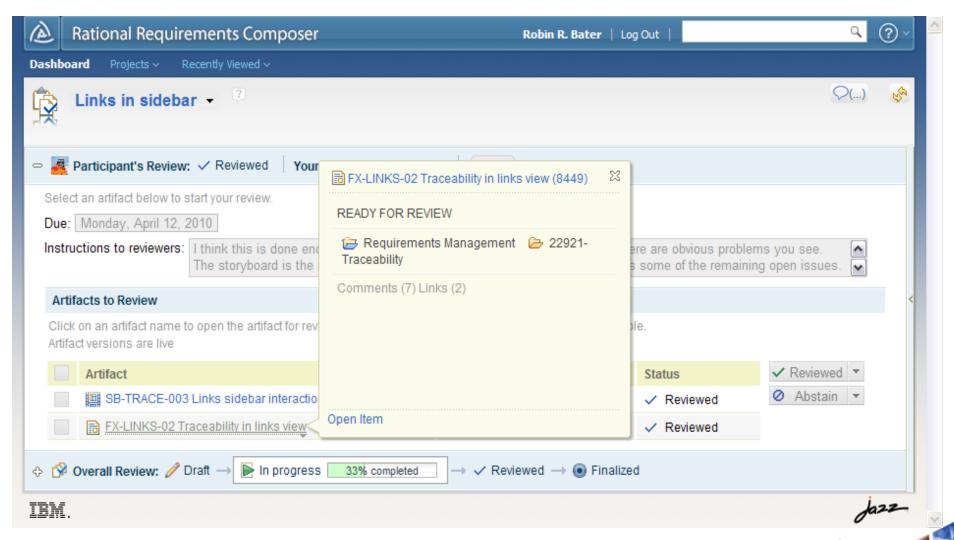


Participant's Review



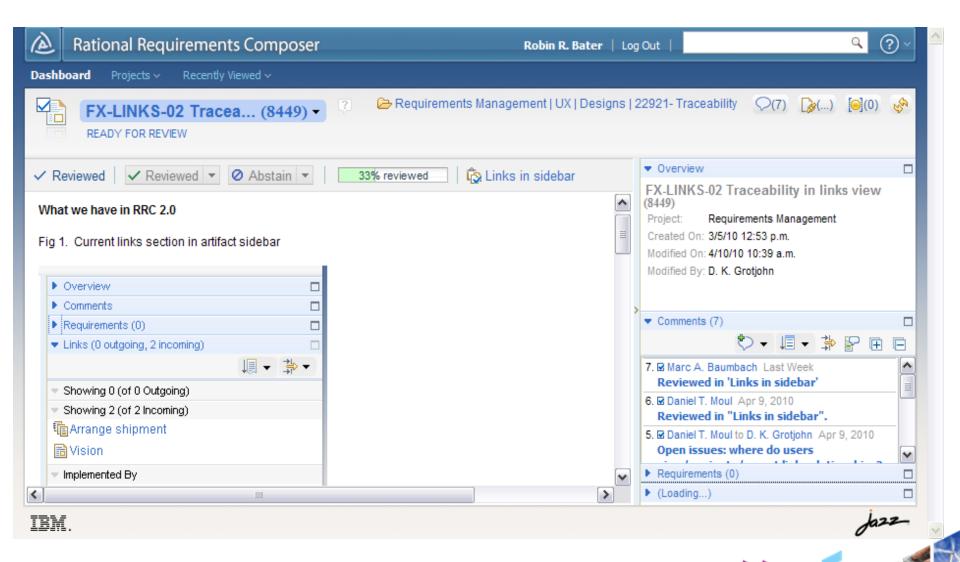


Participant's Review - Artifact



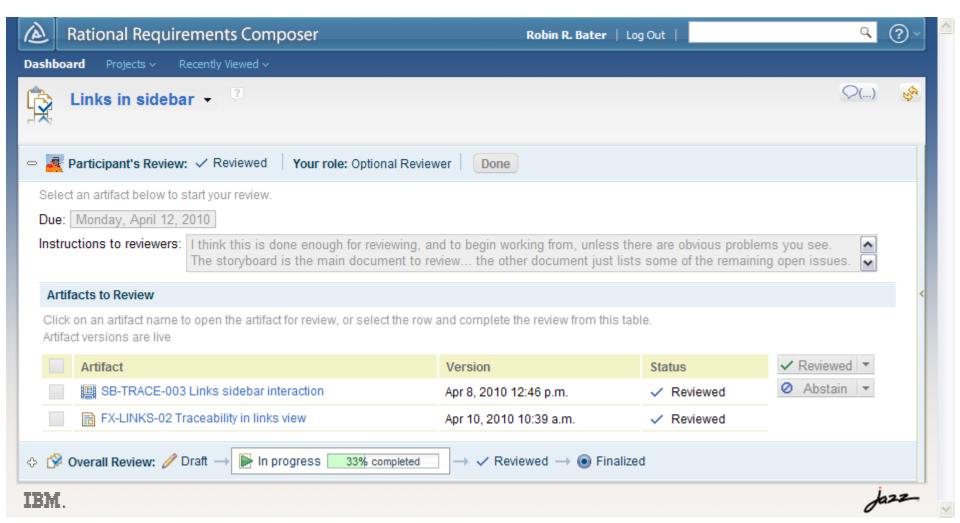


Participant's Review - Document



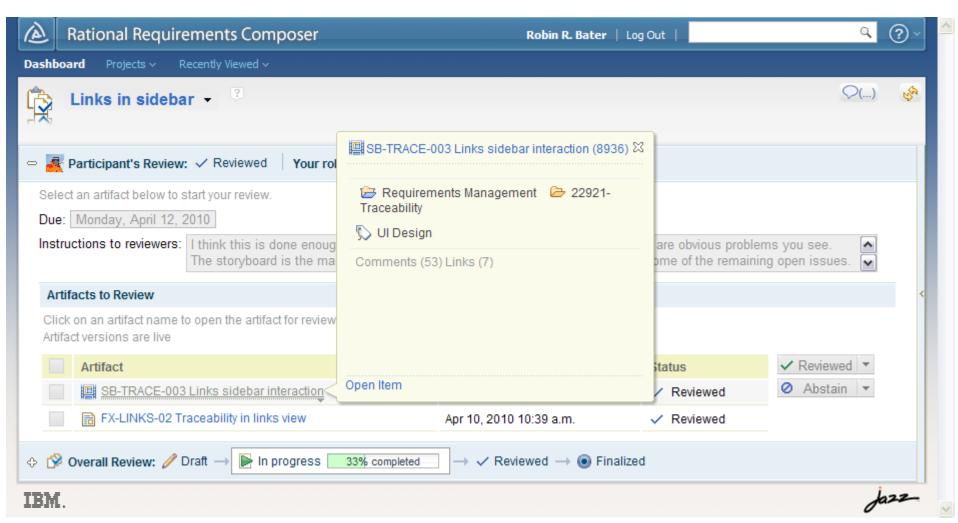


Participant's Review

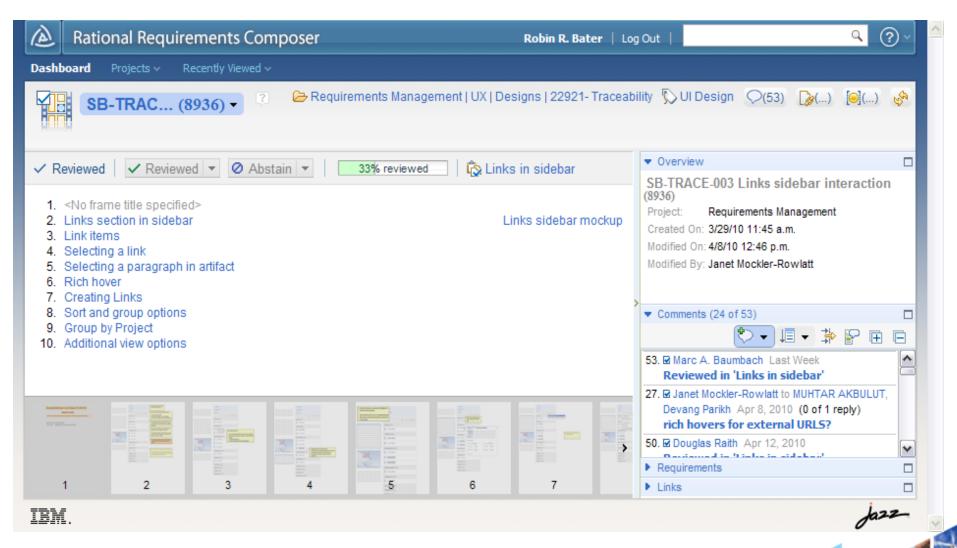




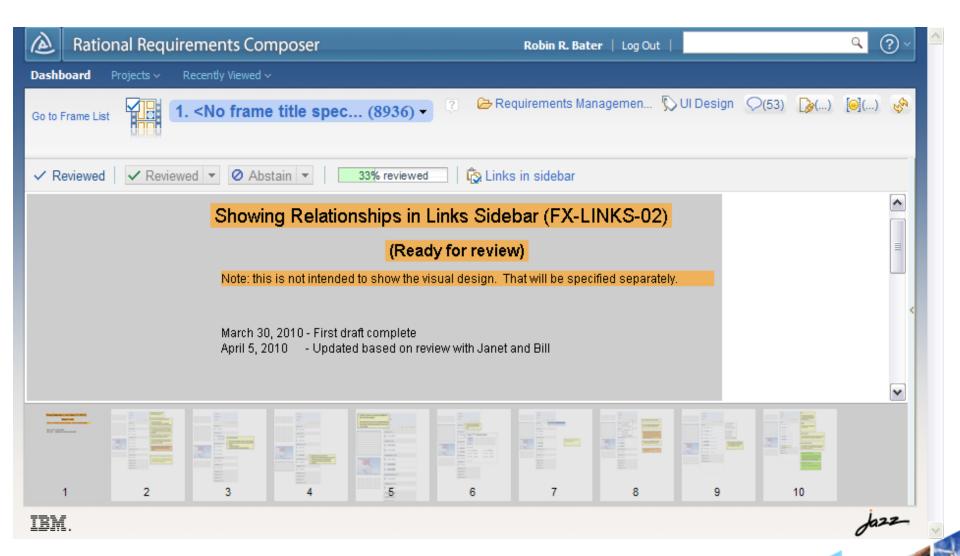
Participant's Review - Storyboard



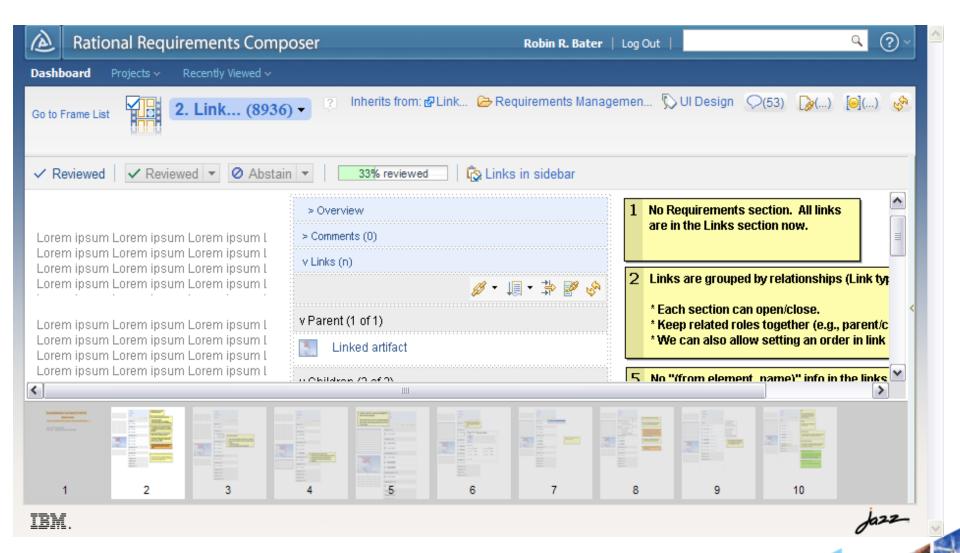




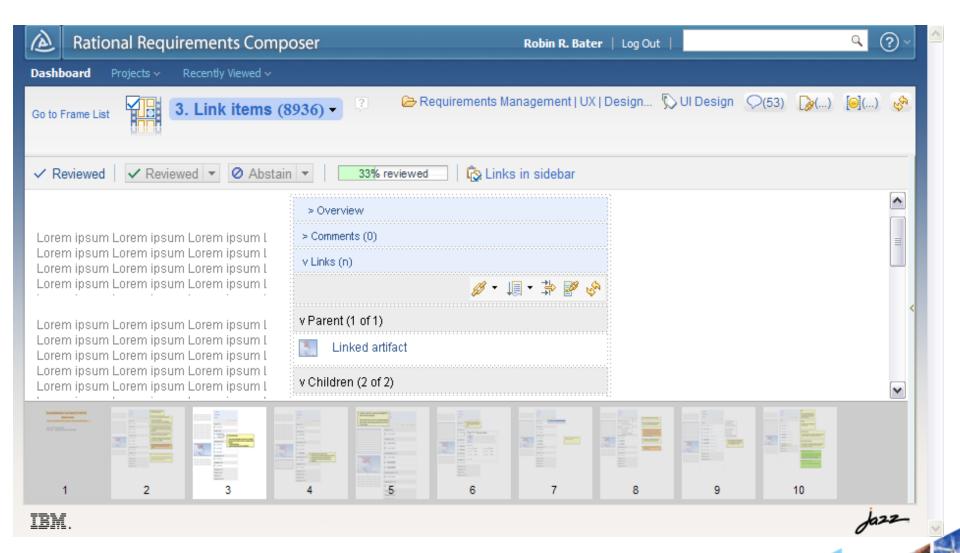




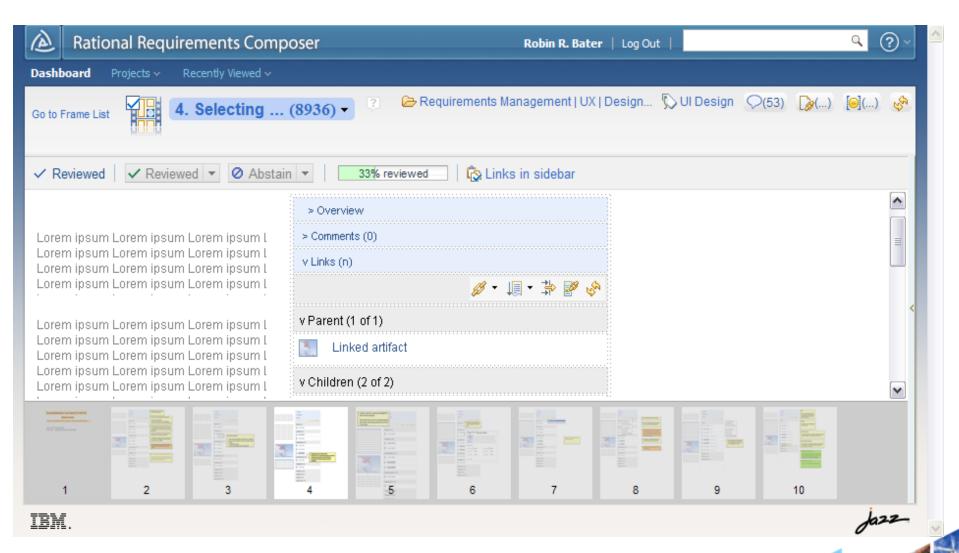




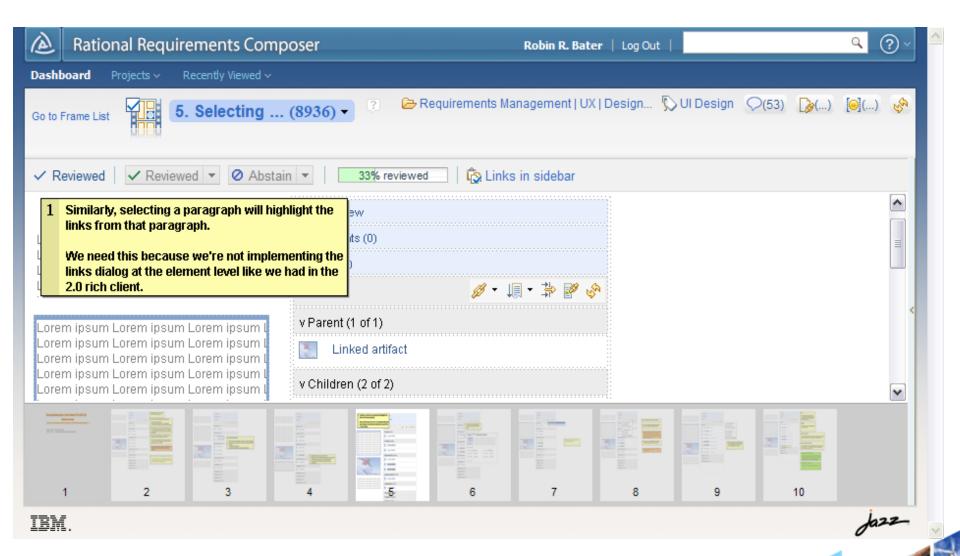




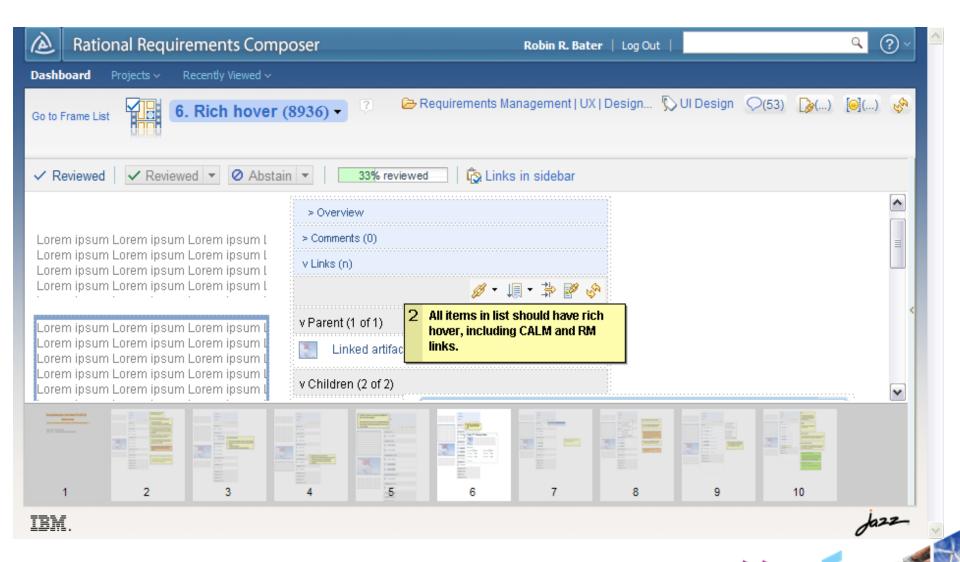




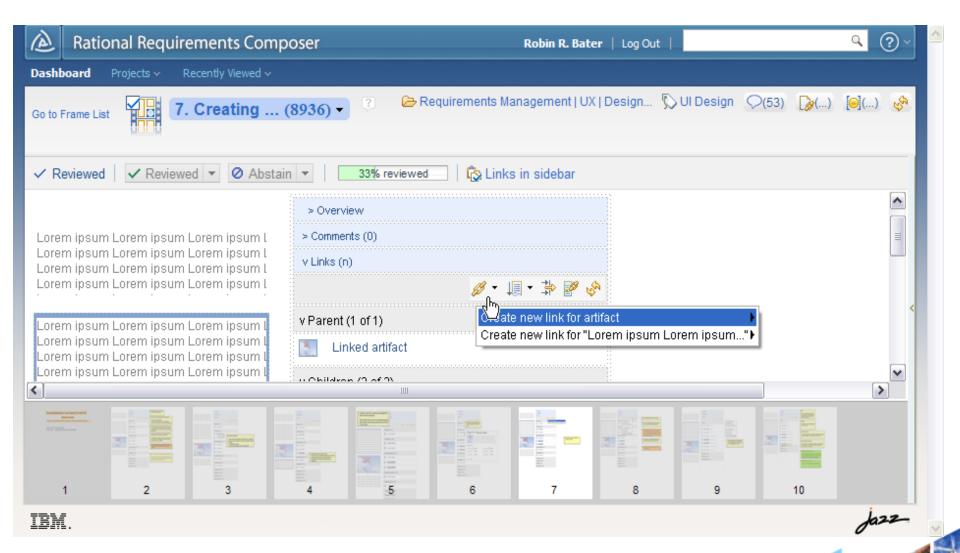




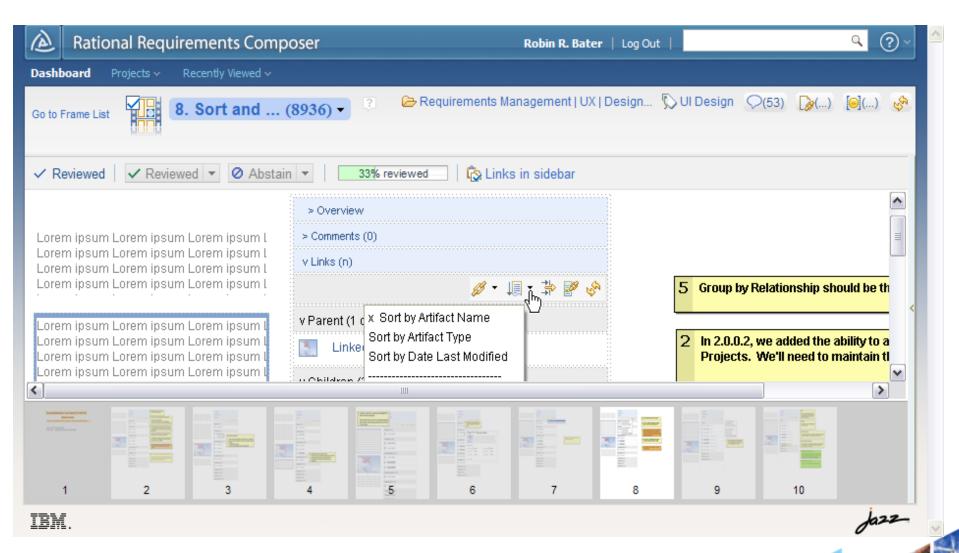




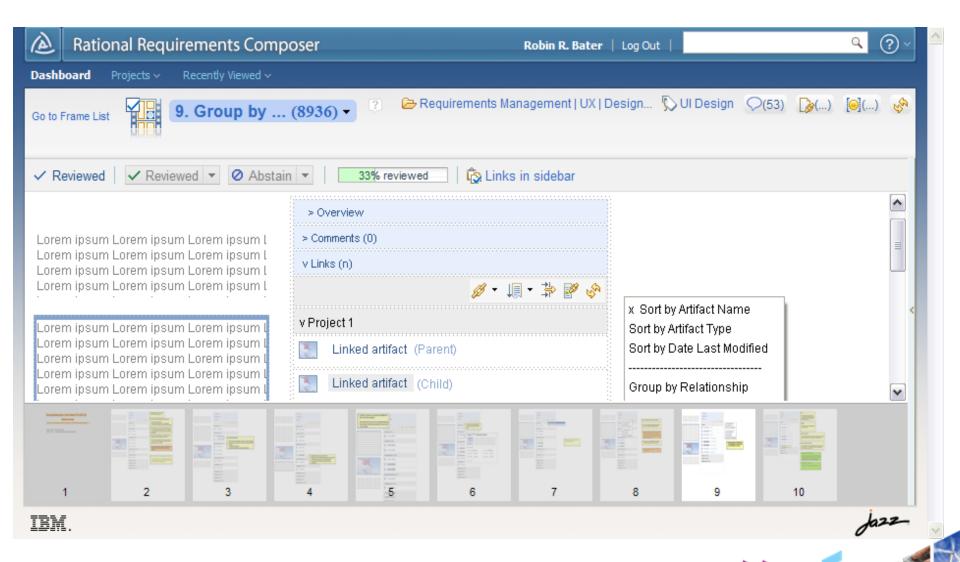




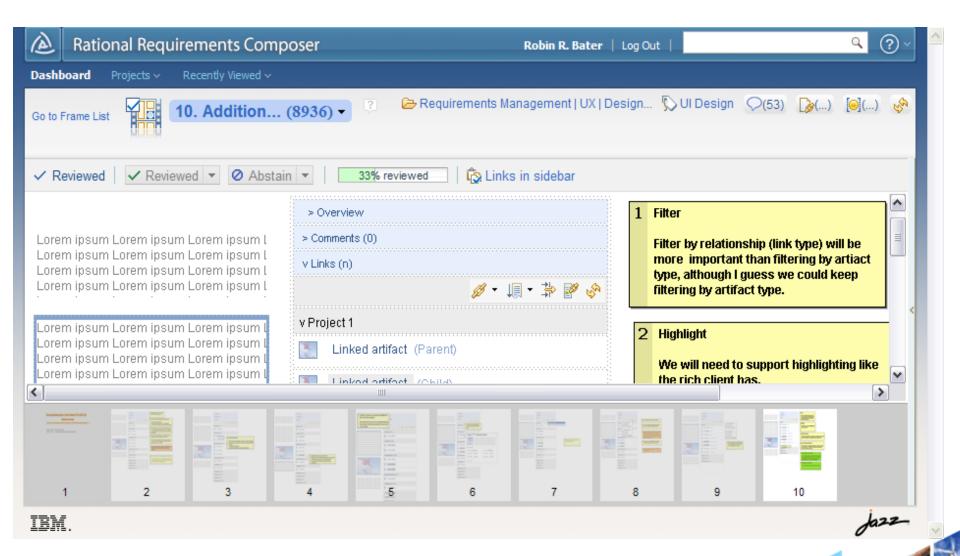






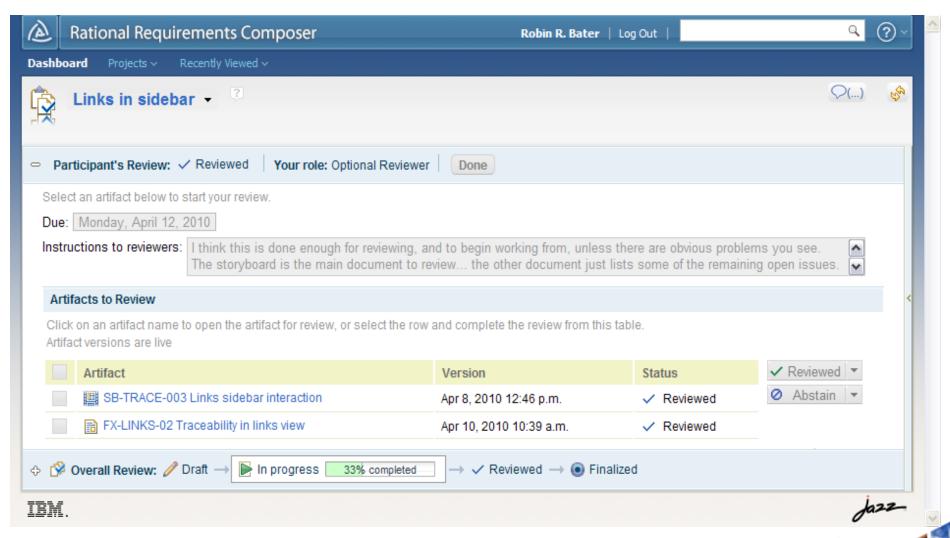






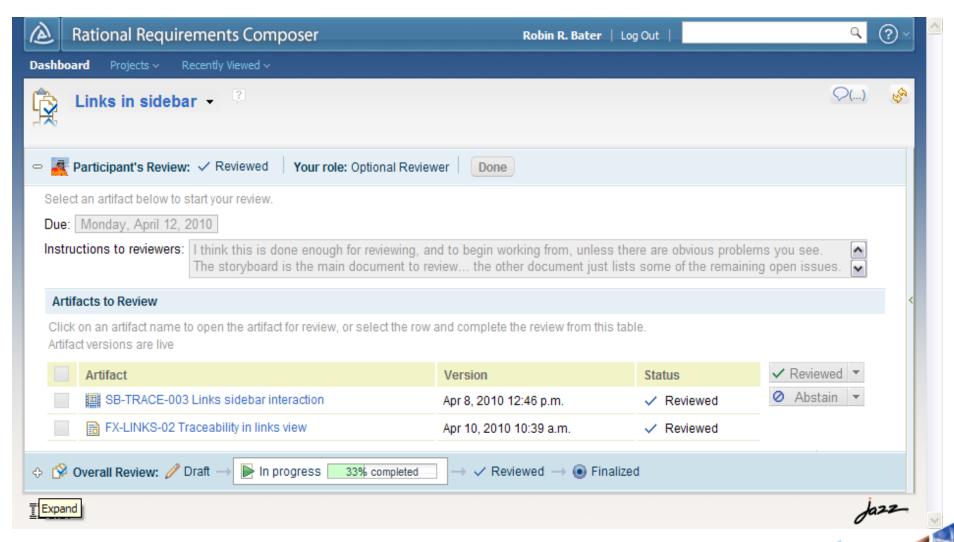


Participant's Review



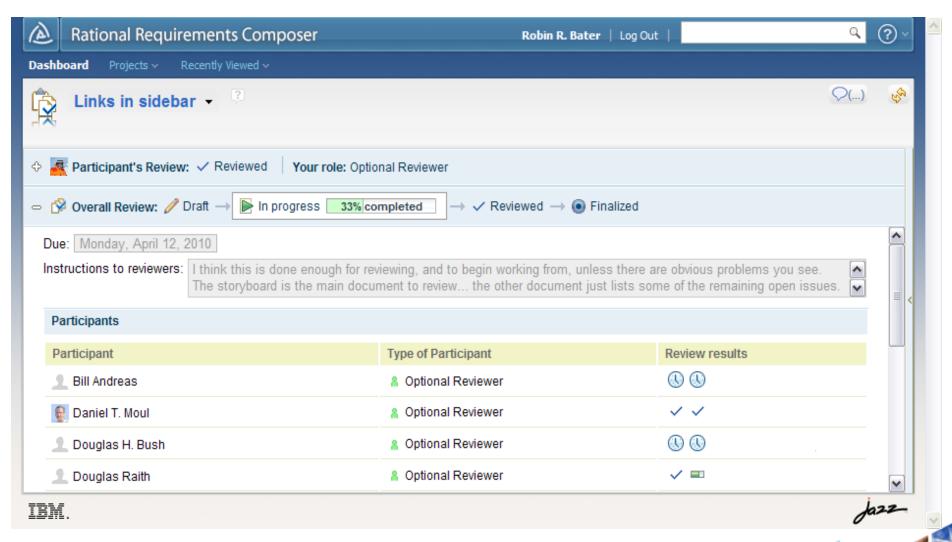


Overall Review





Overall Review





Key benefits experienced by the team

Increased the range and depth of stakeholder participation

Elicited more and better feedback before code was written

- In requirements
- In feature design

Less churn / rework

Converged faster on the "right" requirements

Identified gaps and clarified misunderstandings more quickly

Better productivity through lower cost, higher value communication

Developers and testers communicated better among themselves, especially across component teams.



Stakeholders

Product managers

"RRC made possible a new level of transparent collaboration between our various stakeholders... the product management team was more involved in early reviews of feature designs. Information was more visible, and RRC's collaborative platform made it easier to provide feedback on a daily basis. This led to better decisions made earlier, fewer surprises, and less rework due to misunderstood requirements." – Daniel Moul

User Experience Designer

"Using the UI sketches and storyboards, you can very quickly create some high level designs that illustrate the basic flow, UI components, layout, etc. You can then get immediate feedback from anybody on the product team and easily iterate on UI designs based on the feedback." – Kirk Grotjohn, User Experience Engineer

Architects

"Composer allowed me to enable scenario driven development and address the key pain points in defining integrations with other products. Rational Requirements Composer has definition techniques that brought clarity to aspects like Release Requirements, Green Thread/ Scenario Definitions, Technical Architecture, Data Model (Resource Representations), System Use Cases, Usability, and Integrations with other products. The Collaboration capabilities allowed me to quickly socialize with key stakeholders..." – Vishy Ramaswamy, Architect



Stakeholders

Quality Test Engineers

- "It was a "one stop shop" to get everything needed related to design and proposed implementation. This makes collecting input for testing easier"
 - Mario Maldari, System Test Lead

Developers

- "As a collaborative leader, Rational Requirements Composer is a perfect fit for me. It allowed me to share ideas easily using comments, sketches and textual documents"
 - Devang Parikh, Development Lead

Consultants

- "...As a member of the field I am not invited or able to attend many of the development discussions, so by spending 10 minutes, I log onto the self-host project dashboard and see what is new...and if there is clarification or contribution I can make I add a comment and direct it to the appropriate team member"
 - Robin Bater



"We have chosen to evaluate Rational Requirements Composer (RRC) in a number of pilot projects and we will potentially deploy it to more than 300 users. We are doing this as we believe that RRC will enable us to improve both the efficiency and effectiveness with which we perform business analysis in our development projects. This includes a faster path to identifying the right solution, describing what to develop and establishing a basis for follow-up on benefit realization.

We are especially looking forward to leveraging the many features in the tool that enable close collaboration with various representatives of the intended users of the solution being developed. As we work to further enable and adopt agile development practices in Danske Bank, RRC will be an important component in allowing us to scale agile development practices to meet the needs of a large development organization with an extensive portfolio of systems and a diverse set of stakeholders."

Christian Michael Bornfeld
First Vice President, Architecture, Business Development and Test

Danske Bank

Delivering greater business value faster with lean requirements practices





"In general, the product is very simple and easy to use with a nice and customizable UI. The Web UI is a great addition to (Requirements Composer) v2 so that we can review, comment and verify artifacts with clients and other team members."

- A financial consulting client



"Our project team used RRC on a requirements definition project involving 13000 stakeholders and very tight timeframe to deliver.

We used RRC in our environment internally to capture and organize the client's existing documentation, to capture and organize our interview notes, whiteboard sketches, survey results etc. for re-work and ultimately assembly into a final deliverable document for the client.

RRC dramatically reduced the time taken to do internal assembly, discussion, and finalization of deliverable documents internally. If we had provided the client stakeholders with access, the time would have been reduced even more dramatically.

We integrated with Requisite Pro as we identified requirements to manage them formally and then brought back reports from Requisite Pro into the deliverable documents as we sliced and diced the requirements identified in different ways.

Although we did not use all the functionality of the RRC product on this particular engagement, I highly recommend the product for other consulting organizations, particularly if they can involve the client stakeholders in the collaborative process."

- Brian Beveridge, Co-Founder, Greenridge Business Systems





"Rational Requirements Composer has been engineered with the business analyst in mind. The vast array of options linking artifacts sensibly with one another give it a definite benefit over using older, document-based approached to defining requirements. The web access to these artifacts brings the requirements domain into the current technology space. I can simply send a URL out for review over managing numbers of files for consensus. This product is clearly a step up from our current methodology."

- Randy Haven, IBM Global Business Services









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Color me for a chance to win your own stuffed lounge lizard

Join the conversation...

Users First Lounge

We invite you to spend some time at the Users First Lounge, sponsored by the IBM Rational Common Components team. Come in, have a look at what we are working on, and give us your feedback! This is a chance to share your thoughts and influence the design and testing of Rational software!

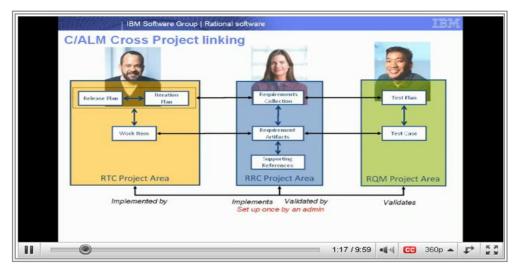
Join us in Europe 3

Monday to Wednesday - 10am to 6pm Or contact <u>kgrot@us.ibm.com</u> (for RDM)





Videos: Rational Requirements Composer in Collaborative Application **Lifecycle Management**



See how Requirements Composer works with both Rational Team Concert and Rational Quality Manager

www.youtube.com/watch?v=rpNQiGsAhyU



Why requirements are the foundation of your collaborative lifecycle management solution



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- Each day that you complete all of that day's session surveys, your name will be entered to win the daily IPOD touch!





On Wednesday be sure to complete your full conference evaluation to receive your free conference t-shirt!





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